AIR FORGE DASE, COLORADO



VIGILANCE & DOMINANCE

Base Guide and Telephone Directory 2005



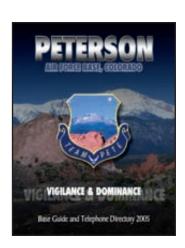


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WELCOME



Welcome to Peterson Air Force Base.

Welcome to Peterson Air Force Base and the 21st Space Wing, the Air Force's only organization providing missile warning and space control to unified commanders and combat forces worldwide.

As the Air Force's most widespread and diverse wing, Team Pete members can be found in 44 units at 26 locations in 4 countries.

In addition to our operational missions, the 21st also serves as host unit of Peterson AFB for four major military headquarters—North American Aerospace Defense Command, U.S. Northern Command, Air Force Space Command and SMDC/Army Strategic Command as well as the 302nd Airlift Wing (Reserve) and many tenant units from other major commands.

Peterson AFB is located adjacent to and east of Colorado Springs off U.S. Highway 24. Colorado Springs is the second largest city in the state, and has a population of approximately 500,000 people. Colorado Springs also hosts the United States Air Force Academy to the north, Cheyenne Mountain Air Force Station to the west, Fort Carson Army Post to the south, and Schriever AFB to the east.

When it comes to magnificent scenery and natural beauty, Colorado Springs has it all. It's the home of America's fabulous mountains, the Rockies, nestled at the foot of the famous 14,110-foot Pike's Peak. These "purple mountain majesties" inspired Katharine Lee Bates to write "America the Beautiful" a century ago.

The city's altitude is 6,035 feet, and some newcomers experience slight fatigue at first. New arrivals should allow time for their bodies to adjust to the elevation. Peterson is obviously in the Rocky Mountain region. Summers can be hot and winters cold in Colorado, but the dry climate is generally quite agreeable, whatever the season.

The Colorado Springs Airport, which shares runways with Peterson AFB, serves 10 airlines with more than 100 flights daily, offering non-stop service to 15 U.S. cities and easy connections to almost any city in the world.

Our unique combination of geography and climate make Peterson a true national asset. But the real strength of Peterson AFB is the men and women who work here—their energy, commitment, and professionalism.

Once again, welcome to Team Pete, and best wishes from all of us for a rewarding and enjoyable stay.

> Brig. Gen. Richard E. Webber Commander, 21st Space Wing



Peterson AFB welcomed more than 7,000 distinguished visitors in 2004.

HISTORY

Peterson AFB traces its roots to the Colorado Springs Army Air Base, established on May 6, 1942, at the Colorado Springs Municipal Airport which had been in operation since 1926.

The base carried out photo reconnaissance training under the auspices of the Photo Reconnaissance Operational Training Unit. On June 22, 1942, Colorado Springs Army Air Base was assigned to the 2nd Air Force, headquartered at Fort George Wright, Wash.

On Dec. 13, 1942, the base was renamed Peterson Army Air Base in honor of 1st Lt. Edward J. Peterson, who was killed during takeoff in his F-4 here.

The base assumed a new mission in the spring of 1943, that of heavy bomber combat crew training. The 214th Combat Crew Training School conducted the training, using the B-24 Liberator. From March 5 to Oct. 1, 1943, "Peterson Field," as the base was commonly called, was assigned to the 3rd Air Force, headquartered at Greenville Army Air Base, S.C.

Control of Peterson Field then reverted to the 2nd Air Force. In June 1944, the mission at the base once again changed, this time to fighter pilot training. The 72nd Fighter Wing assigned to the base employed P-40 Warhawks to carry out this mission.

In April 1945, Peterson Field was assigned to Continental Air Forces. The location of the Army Air Forces Instructors School at the base signaled another mission change. A short time later, on Dec. 31, 1945, the Army inactivated the base, turning the property over to the City of Colorado Springs.

The legacy of Peterson Field and the military presence in Colorado Springs took a significant turn in September 1947, following the establishment of the United States Air Force. Soon after its inception, the fledgling service twice reactivated the base, from Sept. 29, 1947, to Jan. 15, 1948, and again from Sept. 28, 1948, into 1949. During the latter period, the base served as an airfield for Headquarters, 15th Air Force, which had been temporarily located in Colorado Springs.

Peterson Field inactivated again when 15th Air Force moved to March Air Force Base in 1949.

The Air Force activated Peterson Field once more, following the January 1951, establishment of Air Defense Command at Ent AFB, located in downtown Colorado Springs at the current site of the U.S. Olympic Training Center.

The 4600th Air Base Group activated simultaneously on Jan. 1, 1951, and provided support for the newly established command. In 1958 the 4600th ABG was designated as the 4600th Air Base Wing.

On April 1, 1975, the Air Force redesignated the wing the 46th Aerospace Defense Wing.

One year later, on March 1, 1976, Peterson Field was renamed Peterson Air Force Base. Strategic Air Command assumed control of the base on Oct. 1 1979. Then, on Sept. 1, 1982, USAF officials activated Air Force Space Command at Peterson, followed by the activation of the 1st Space Wing on Jan. 1, 1983.

Peterson AFB became the hub of the Air Force's space activity when the 1st Space Wing assumed host unit responsibility following the inactivation of the 46th Aerospace Defense Wing on April 1, 1983.

The 1st Space Wing then transferred host unit responsibility to the 3rd Space Support Wing, which activated on Oct. 15, 1986.

Finally, on May 15, 1992, these two wings inactivated and their personnel and equipment transferred to the 21st Space Wing, which activated on May 15, 1992.

1ST LT EDWARD J. PETERSON

Edward J. Peterson was born in 1917 in Englewood, Colo., and attended public schools there. He graduated from Denver University with a Master of Arts degree.

Upon completion of flying training in October 1941, he was commissioned as a second lieutenant in the Army Air Force. He was promoted to first lieutenant in February 1942

and was assigned as the operations officer of the 14th Photo Reconnaissance Squadron, Colorado Springs Army Air Base, Colo., in July 1942.

As he was taking off on a flight to Lowry Field in Denver on Aug. 8, 1942, the left engine on his Lockheed F-4 failed and he crashed.

Upon impact, the plane burst into flames. A base fire truck and crew were nearby, and Peterson was dragged out of the wreckage and taken to Glockner Hospital, now known as Memorial Hospital.

With extensive burns on his head, chest, and lower body, Peterson died a few hours later, becoming the first Coloradoan to lose his life in the line of duty at the base.



Lt. Edward J. Peterson





Peterson's North Gate entrance.

GETTING HERE

DIRECTIONS FROM AIRPORT: The Colorado Springs airport is located south of Peterson AFB. Following the road exiting the airport, turn right on Powers Boulevard. Stay on Powers approximately six miles. Turn right at the Airport Road intersection. Turn right at the next light. This is the access road to the Peterson AFB West Gate. If you wish to enter Peterson AFB through the North Gate, stay on Powers Boulevard until you reach Platte Avenue (U.S. Highway 24). Exit right; the exit for the North Gate is approximately one mile east of Powers Boulevard.

DIRECTIONS IF DRIVING: Entering Colorado Springs on Interstate 25 from either south or north, exit on Academy Blvd. Proceed towards the center of the city, turn east on Platte Avenue (U.S. Highway 24). The Peterson AFB North Gate will be on the right, approximately one mile east of Powers Boulevard. If coming from the east on Highway 24, the Peterson AFB North Gate will be on your left, on the eastern edge of Colorado Springs.

SPONSOR INFORMATION

Your sponsor can help make your arrival and in-processing procedure smooth. Talk with your sponsor about your needs, and ask for

assistance with transportation, maps and base procedures.

The Air Force established the sponsor program to make reassignment easier. Your sponsor has experienced the relocation you are about to make and has answers to many of your questions.

If you don't hear from your sponsor within 60 days of your reporting date, call your new unit's orderly room.

ARRIVAL AND SIGNING IN

Peterson AFB has three visitor control gates. The West Gate is open 24 hours a day. The North Gate hours of operation are from 5 a.m. to 7 p.m. each day and the East Gate hours of operations are from 5 a.m. to 9 a.m. and from 3 p.m. to 6 p.m. Monday through Friday. The East Gate is closed on weekends.

To sign in at Peterson or Cheyenne Mountain Air Force Station, report to the Military Personnel Flight in building 350.

People assigned to Schriever must report to their unit orderly room, which will schedule them for inprocessing.

The base INTRO manager, at (719) 556-7377/DSN 834-7377, can provide orderly room numbers and can contact sponsors if necessary.

The base dorm manager can be called at 556-4027. The number for the billeting office, located in building 1042, is 556-6293.

TELEPHONE AND DSN INSTRUCTIONS

The Colorado Springs and vicinity area code is (719). Peterson's DSN prefix is 692 for numbers with a 554 commercial prefix. For numbers with a 556 prefix, the DSN prefix is 834.

Schriever's DSN prefix is 560. To reach Schriever from a commercial line, use a 570 prefix.

Cheyenne Mountain's DSN prefix is 268. To reach Cheyenne Mountain from a commercial line, use a 474 prefix. From Peterson or Schriever, call Cheyenne Mountain by dialing 2, plus the extension.

LOCATOR

Some of the following telephone numbers may be helpful:

Peterson operator,

(719) 556-7321 or DSN 834-7321; **Schriever** operator,

(719) 567-1110 or DSN 560-1110; **Cheyenne Mountain** operator, (719) 474-1110 or DSN 268-1110.

The Visitors Center is a good place to meet sponsors. It is located at the North Gate on Peterson Boulevard.

POST OFFICE

Peterson's post office, located in building 1466, offers complete postal services, including money orders, stamps, parcel post, express mail, international mail service, and registered, certified and insured mailing, and limited service for people who collect stamps. The post office also rents lock boxes. A stamp vending machine is available 24 hours a day in the lobby.

POSTAL SERVICE CENTER

To ensure uninterrupted mail service, send your sponsor a copy of your orders, and your sponsor can have your mail held at the Postal Center until your arrival. Use:



Your rank/name PSC Box 70000 Peterson AFB, CO 80914

as a forwarding address.

IDENTIFICATION CARDS

Identification card applications for DEERS-eligible people are issued at the Military Personnel Flight customer service center in building 350. Civilian contractor badges and passes are issued at the Visitor Control Center. Monday through Friday. For more information, call (719) 556-7377.

VEHICLE REGISTRATION

All active-duty people assigned to Peterson are required to register their vehicles within the first 72 hours of arrival at the Visitors Center, located at building 1820, next to the North Gate.

Proof of current insurance, driver's license, and registration must be provided.

AUTOMOBILE TITLES: In order to title your vehicle, you must show proof of purchase with sales tax paid in a previous state, or you will be subject to Colorado sales tax. You will be assessed state tax of 3 percent, plus county and city tax at your home address. City and county tax varies and can amount to as much as an additional 1.5 percent of the purchase price. The total sales tax can be as high as 7.5 percent. If you purchased a vehicle overseas within last six months, it is subject to Colorado State sales tax when registered. All others are exempt.

EMISSION INSPECTIONS:

Colorado's Front Range cities AIR Program (Automobile Inspection and Readjustment Program) requires an AIR emissions test for all vehicles registered or operated in the AIR Program area, which includes all bases in Colorado Springs. Vehicles of temporary residents such as military personnel, students and "other non-program area residents" which include employees who are operating vehicles within the AIR program area are required to comply with all inspection requirements. Test renewals are based on the age of your vehicle. You must have a valid emissions test to register your vehicle on base.

For additional information, call (719) 633-2333.

INSURANCE: Vehicle insurance coverage is mandatory in the state of Colorado. It must be verified at the time of vehicle registration. The mandatory liability minimum in Colorado is \$25,000 bodily injury, \$50,000 per accident and \$15,000 property damage.

DRIVING REGULATIONS:

The speed limit on Peterson is 30 mph, unless posted otherwise.

In the family housing areas, the limit is 15 mph. Colorado state law and base regulations require the use of seat belts at all times while riding in a car.

Child Restraints - Four Steps For Life. Step 1. Rear facing child seats for children from birth to at least 1 year old and at least 20 pounds. Step 2. Forward facing child seat for children over 20 pounds and one year old to at least 40 pounds and four years old. **Step 3.** Belt-positioning booster seats for children from over 40 pounds and four years to about 80 pounds and 4 feet 9 inches. If the child cannot sit all the way back in the seat and still bend his or hers knees, then he or she needs a booster seat. Step 4. Seat belts for older children large enough to fit correctly. Children under 12 years of age should not sit in a position where there is an air bag unless it has been deactivated.

AFI 91-207, The United States Air Force Traffic Safety Program requires operators of motorcycles, motor scooters or mopeds to wear an approved motorcycle helmet, eye protection, long pants, long sleeved shirt or jacket, full-fingered gloves and over-theankle boots.

Motorcycle operators must wear a Department of Transportation approved helmet (or better); impact resistant goggles or full-face shield covering the eyes; long sleeves and long pants; full fingered motorcycle gloves; sturdy footwear (over-the-ankle shoes or boots are highly recommended); brightly colored or contrasting vest or jacket; and reflective materials at night. "Beanie" helmets are not authorized.

Although Colorado is a no-helmet law state, active duty riders and their passengers must wear the protective equipment outlined in AFI 91-207 whether riding on or off base.

Riders who operate their motorcycles on base must have attended a Motorcycle Safety Foundation-approved course. Proof of this training must be provided when registering the vehicle on base.

FIREARMS REGISTRATION

People living in base dormitories or temporary lodging facilities must register and store privately owned weapons in the armory in building 1376.

You can check out your weapons temporarily, but they must be returned for storage within 72 hours unless you're going on temporary duty or have written permission from the first sergeant or commander.

Base housing residents may keep their privately owned weapons in their quarters and don't have to register them at the armory.



Concealed weapons permits issued by civil authorities are not valid on Peterson without written approval from the 21st Space Wing commander.

Don't transport weapons on Peterson unless driving directly to and from the Rod and Gun Club, security forces armory for storage or your residence in base family housing.

Tell the gate guards if you have a weapon and where you intend to

take it. Weapons must be unloaded and transported in a vehicle's trunk.

Don't leave weapons unattended at any time. They must be under the control of a person 21 years old or older.

GIANT VOICE SYSTEM

In addition to broadcasting Reveille and Retreat, the Giant Voice system plays a critical role in notifying base members of severe weather warnings and operational notifications such as force protection condition changes.

For example, if a tornado is spotted in Colorado Springs, a tornado siren warning would be a steady three-to five-minute tone.

There is a monthly base siren system test the second Friday of every month at noon. An announcement is made prior to,

USAF STANDARDIZED ALARM SIGNALS

FOR THE UNITED STATES, ITS TERRITORIES & POSSESSIONS

WARNING OR CONDITION	SIGNAL	MEANING	REQUIRED ACTIONS
ATTACK WARNING	3-5 MINUTE WAVERING TONE ON SIREN OR OTHER DEVICES 3-5 MINUTE PERIOD OF SHORT BLASTS FROM HORNS/WHISTLES OR OTHER DEVICES	ATTACK IS IMMINENT, IN PROGRESS OR ARRIVAL OF NUCLEAR FALLOUT IS IMMINENT	PROCEED IMMEDIATELY TO DESIGNATED SHELTER OR TAKE OTHER APPROPRIATE PROTECTIVE ACTIONS
PEACETIME EMERGENCY WARNING	3-5 MINUTE STEADY TONE ON SIREN OR LONG STEADY BLAST ON HORNS, WHISTLES, OR SIMILAR DEVICE	PEACETIME DISASTER THREAT EXISTS POTENTIAL OR CONFIRMED HAZARD TO PUBLIC HEALTH, SAFETY, OR PROPERTY	TUNE INTO LOCAL RADIO, TELEVISION, OR CABLE STATIONS FOR EMERGENCY INFORMATION LISTEN TO PUBLIC ADDRESS SYSTEMS FOR ADDITIONAL INSTRUCTIONS BE PREPARED TO EVACUATE, TAKE IMMEDIATE SHELTER OR OTHER APPROPRIATE PROTECTIVE ACTIONS
ALL CLEAR	DECLARED VERBALLY BY LOCAL OFFICIAL AGENCIES	EMERGENCY TERMINATED	RESUME NORMAL OPERATIONS OR INITIATE RECOVERY IF APPLICABLE

REMARKS: Local, off-base jurisdictions rely on the National Emergency Action Notification (EAN) network and the Emergency Alert System (EAS). List local procedures:



and immediately after the test, informing base personnel to disregard the sirens.

CUSTOMS AND COURTESIES

The 21st Space Wing Operations Center plays Reveille, Taps, and the national anthem every day Monday through Friday.

Each weekday, Team Pete members observe customs and courtesies when they hear the national anthem at 5:30 p.m. over the Giant Voice public address system.

Since Reveille and Taps, are not part of official ceremonies, it is proper to proceed about your business. However, when the national anthem is played, it is appropriate to face in the direction of the flag and salute (when in uniform) or to place your hand over your heart if in civilian attire. When driving, stop, and sit quietly until the music ends.

INCLEMENT WEATHER PROCEDURES

To meet mission requirements and still take the best possible care of



people during inclement weather, delayed reporting, early release, and base closure procedures are in place for all military and civilian people assigned to Peterson.

For purposes of reporting during inclement weather, base members will be designated as either essential or non-essential.

Everyone should check with their supervisor to see which category applies to them

Essential — The minimum number of people needed to keep critical operations functioning until additional support arrives.

These people include, but are not limited to, firefighters, security forces, command and control, snow removal, medical personnel, dining facility workers, designated child care workers, shift workers, and employees scheduled to telework.

Non-essential — People who could be delayed for short periods of time (hours to days) without serious mission impact.

Notification — The Peterson Snow Information line **(719) 556-SNOW (719-556-7669)** will be updated by 5:30 a.m. Inclement weather decisions will also be relayed to selected radio and television stations for broadcast. Severe weather alerts automatically update on the Peterson local data set located at http://131.15.144.231:82/pv/frames.htm.

Military members assigned to **Schriever** should call **(719) 567-SNOW (719-567-7669)** and members assigned to **Cheyenne Mountain** should call **(719) 474-3333**.

Delayed Reporting — This authorizes non-essential members additional time to safely report to work. The 21st Space Wing commander initiates delayed reporting when off-base driving conditions require additional time to arrive safely and gives on-base snow removal teams time to prepare the base for normal activity following a major winter storm.

People should not plan to arrive earlier than 30 minutes prior to the delayed reporting time to minimize interference with snow removal operations. Base housing residents should consider walking to work to minimize traffic on streets and in the parking lots.

Delayed reporting is based on normal duty hours, 7:30 a.m. to 4:30 p.m. and is mandatory for non-essential members to comply.

For example, in a two-hour delay, all non-essential members should plan to arrive at 9:30 a.m. and not earlier than 9 a.m.

Phased Early Release — Nonessential people may depart their duty location at a specified time before the end of the duty day. Phased early release notification will be passed through unit commanders and will be completed in 30minute intervals by zip code.

The 30-minute interval reduces traffic congestion leaving the base and helps ensure everyone makes it home safely. Based on mission requirements, supervisors should use their judgment in deviating from the phased early release plan.

Base Closure — This means only essential personnel must report to duty (or remain on duty) if weather is severe enough to prevent replacements from safely reporting.



A maintenance worker sweeps snow from a C-130 aircraft.



NORAD is responsible for aerospace warning and aerospace control for North America.

NORAD

The North American Aerospace Defense Command is a bi-national United States and Canadian organization charged with the missions of aerospace warning and aerospace control for North America.

Aerospace warning includes the detection, validation, and warning of attack against North America, whether by aircraft, missiles, or space vehicles, utilizing mutual support arrangements with other commands.

Aerospace control includes ensuring air sovereignty and air defense of the airspace of Canada and the United States.

To accomplish these missions, NORAD adjusts its structure to meet the demands of a changing world.

A commander is appointed by, and is responsible to, both the President of the United States and the Prime Minister of Canada. This commander maintains headquarters at Peterson AFB, and a command and control center at Chevenne Mountain AFS.

Chevenne Mountain serves as a central collection and coordination facility for a worldwide system of sensors designed to provide the NORAD commander and the leadership of Canada and the United States with an accurate picture of any aerospace threat.

Three subordinate region headquarters at Elmendorf AFB, Alaska, Canadian Forces Base, Winnipeg, Manitoba, and Tyndall AFB, Fla., receive direction from the NORAD commander and control air operations within their respective areas of responsibility.

To accomplish the aerospace warning mission, NORAD is responsible for providing integrated tactical warning and attack assessment of an aerospace attack on North America to the governments of Canada and the United States.

NORAD's aerospace control mission includes detecting responding to any air-breathing threat to North America. To accomplish this mission, NORAD uses a network of ground-based radars and fighters to detect, intercept and if necessary engage any threat to the continent.

As a part of its aerospace control mission, NORAD assists in the detection and monitoring of aircraft suspected of drug trafficking. This information is passed to civilian law enforcement agencies to help combat the flow of illegal drugs into North America.

Through outstanding cooperation and cohesiveness, NORAD has proven itself effective in its roles of watching, warning and responding. By adapting to the changing world, NORAD continues to play an important role in the defense of Canada and the United States.

The events of Sept. 11, 2001, provide evidence of NORAD's responsiveness and continued relevance to North American security.

By quickly meeting new threats posed by terrorists, NORAD provides a potent military response capability for civil authorities to counter domestic airspace threats.

U.S. NORTHERN COMMAND

United States Northern Command was established in 2002 to provide command and control of Department of Defense homeland defense efforts and to coordinate military support to civil authorities

USNORTHCOM's specific mission is to:

Conduct operations to deter, prevent, and defeat threats and aggression aimed at the United States, its territories, and interests within the assigned area of responsibility and as directed by the President or Secretary of Defense, provide military assistance to civil authorities, including consequence management operations.

U.S. Northern Command's area of responsibility includes air, land, and sea approaches, and encompasses the continental United States, Alaska, Canada, Mexico, and the surrounding water extending approximately 500 nautical miles. It also includes the Gulf of Mexico, Puerto Rico and the U.S. Virgin Islands. The defense of Hawaii and our territories and possessions in the Pacific remain the responsibility of U.S. Pacific Command.

U.S. Northern Command is also responsible for security cooperation and coordination with Canada and Mexico. USNORTHCOM's missile defense mission encompasses North America, including Hawaii and Alaska.



USNORTHCOM consolidates under a single unified command existing missions that were previously executed by other DOD organizations. This provides unity of command, which is so important to mission accomplishment.

USNORTHCOM plans, organizes, and executes homeland defense and civil support missions, but has few permanently assigned forces. The command will be assigned forces whenever necessary to execute missions, as ordered by the President and Secretary of Defense.

Approximately 500 civil service employees and uniformed members representing all service branches comprise USNORTH-COM's headquarters.

The commander of USNORTHCOM also commands NORAD, a binational command responsible for aerospace warning and aerospace control for Canada, Alaska and the continental United States.

USNORTHCOM's civil support mission includes domestic disaster relief operations that occur during fires, hurricanes, floods, and earthquakes. Support also includes counter-drug operations, and managing the consequences of a terrorist event employing a weapon of mass destruction.

The command provides assistance to a lead federal agency when



USNORTHCOM's mission includes domestic disaster relief.

tasked by DOD. Per the Posse Comitatus Act, military forces can provide civil support, but cannot become directly involved in law enforcement.

In providing civil support, USNORTHCOM generally operates through established Joint Task Forces subordinate to the command. An emergency must exceed the capabilities of local, state, and

federal agencies before USNORTH-COM becomes involved.

In most cases, support will be limited, localized, and specific. When the scope of the disaster is reduced to the point that the lead federal agency can again assume full control and management without military assistance, USNORTHCOM will exit, leaving the on-scene experts to finish the job.

AIR FORCE SPACE COMMAND

Air Force Space Command, created Sept. 1, 1982, defends America through control and exploitation of space. These functions are performed by space and intercontinental ballistic missile operations which are vital force elements in projecting global reach and global power.

HISTORY

Missile warning and space operations were combined to form Air Force Space Command in 1982. During the Cold War, space operations focused on missile warning,



USNORTHCOM/NORAD Headquarters Building.





Air Force Space Command Headquarters.

and command and control for national leadership. In 1991, Operation Desert Storm provided emphasis for the command's focus — support to the warfighter. ICBM forces joined AFSPC in 1993.

MISSION

Air Force Space Command makes space reliable for the warfighter by continuously improving the command's ability to provide and support combat forces - assuring their access to space. In addition, the command's ICBM forces deter any adversary contemplating the use of weapons of mass destruction. AFSPC has four primary mission areas:

Space Control ensures friendly use of space through the conduct of counterspace operations encompassing surveillance of space, protection of U.S. and friendly space systems, prevention of an adversary's ability to use space systems and services for purposes hostile to U.S. national security interests, and negation of space systems and services used for purposes hostile to U.S. national security interests.

Space Forces Support involves launching satellites and other highvalue payloads into space using a variety of expendable launch vehicles and operating those satellites once in the medium of space and deorbiting and recovering space vehicles if required.

Force Enhancement provides weather, communications, intelligence, missile warning, and navi-

gation. Force enhancement is support to the warfighter.

Force Application involves maintaining and operating a rapid response, land-based ICBM force as the Air Force's only on-alert strategic deterrent.

PEOPLE

Approximately 39,000 people, including military, civilian and contractor employees combine to perform AFSPC missions.

ORGANIZATION

Air Force Space Command has four Direct Reporting Units; two numbered air forces and two centers.

Fourteenth Air Force provides space warfighting forces to U.S. Strategic Command and is located at Vandenberg AFB, Calif. Fourteenth Air Force manages the generation and employment of space forces to support U.S. Strategic Command and North American Aerospace Defense Command operational plans and missions.

Twentieth Air Force provides continuous nuclear deterrence and combat-ready missile forces and is located at F.E. Warren AFB, Wyo. Twentieth operates and maintains AFSPC's ICBM weapon systems in support of USSTRATCOM war plans.

Space and Missile Systems Center at Los Angeles AFB, Calif. designs and acquires all Air Force and most DOD space systems. SMC oversees completes launches. on-orbit checkouts, and then turns systems over to user agencies. It supports the Program Executive Office for Space on the NAVSTAR Global Positioning, Defense Satellite Communications and MILSTAR systems. SMC also supports the Titan IV, Defense Meteorological Satellite and Defense Support programs, and Follow-on Early Warning System. In addition, it supports development and acquisition of land-based intercontinental ballistic missiles for the Air Force Program Executive Office for Strategic Systems.

The Space Warfare Center, at Schriever AFB, Colo. plays a major role in fully integrating space systems into air, land and sea operations. Its force enhancement mission looks at ways to use space systems to support warfighters in the areas of navigation, weather, intelligence, communications, and theater ballistic missile warning, and how these apply to theater operations. The SWC also develops tactics, techniques and procedures for all AFSPC current operations as well as for future developmental programs.

AFSPC is the major command providing space and ICBM forces for USSTRATCOM. AFSPC also supports NORAD with ballistic missile warning information, operates the SWC to develop space applications for direct warfighter support, and is responsible for DOD's ICBM force development evaluation program. AFSPC bases and stations include: Cheyenne Mountain, Schriever, Peterson, and Buckley in Colorado; Los Angeles, Onizuka, and Vandenberg in California; Cape Canaveral and Patrick in Florida; Minot and Cavalier in North Dakota; F.E. Warren in Wyoming; Malmstrom, in Montana; Člear in Alaska; Cape Cod in Massachusetts; New Boston in New Hampshire; and Thule in Greenland.

SPACE CAPABILITIES

Spacelift operations at the East and West Coast launch bases provide services, facilities and range safety control for the conduct of DOD. National Aeronautics and Space Administration and commercial launches. Through the command and control of all DOD satellites, satellite operators provide force-multiplying effects — continuous global coverage, low vulnerability, and autonomous operations. Satellites provide essential in-theater secure communications, weather, and navigational data for ground, air, and fleet operations, and threat warning.

Ground-based radar and Defense Support Program satellites monitor ballistic missile launches around the world to guard against



Titan IV lifts off at Vandenberg, AFB.

a surprise attack on North America. Space surveillance radars provide vital information on the location of satellites and space debris for the nation and the world.

With a readiness rate above 99 percent, America's ICBM team plays a critical role in maintaining world peace and ensuring the nation's safety and security.

RESOURCES

AFSPC operates and supports the Global Positioning System, Defense Satellite Communications Systems Phase II and III, Defense Meteorological Support Program, Defense Support Program, NATO III and IV communications, Fleet Satellite Communications System UHF follow-on, and MILSTAR satellites.

AFSPC currently operates the Atlas II, Atlas V, Delta II, Delta IV, and Titan IV launch vehicles. Eastern and Western Ranges provide radar, telemetry, communications and Safety support for all launch operations, including shuttle operations.

AFSPC operates the nation's primary source of continuous, realtime solar flare warnings. The command also operates a worldwide network of satellite tracking stations to provide communications links to satellites — a system called the Air Force Satellite Control Network.

Ground-based radars used primarily for ballistic missile warning include the Ballistic Missile Early Warning System, PAVE PAWS, and PARCS radars. The Maui Optical Tracking Identification Facility, Ground-based Electro-Optical Deep Space Surveillance System, and phased-array provide primary space surveillance coverage.

The ICBM force consists of Minuteman III and Peacekeeper missiles that provide the critical component of America's on-alert strategic forces. As the nation's silent sentinels, ICBMs and the people who operate them have remained on continuous, around-the-clock alert since 1959 — longer than any other U.S. strategic force. More than 500 ICBMs are currently on alert in reinforced concrete launch facilities beneath the Great Plains.

AFSPC is the Air Force's lead command for and largest operator of UH-1N Huey helicopters. AFSPC uses helicopters to support ICBM operations at F.E. Warren, Malmstrom, and Minot AFBs, as well as space and missile launch operations at Vandenberg AFB.

SMDC/ARMY FORCES STRATEGIC COMMAND

The U.S. Army Space and Missile Defense Command provides command and control to the 1st Space Brigade and the 100th Missile Defense Brigade (Ground-based Midcourse Defense). SMDC also provides secure, space-based Blue Force Tracking and communications planning through Regional Satellite Communications Support Centers and the Spectral Operations Resource Center to Army forces and, upon request, to joint warfighters.

SPACE OPERATIONS

Since the first Gulf War, space Soldiers have supported every major contingency operation with long haul communications, satellite





Army Strategic Command Headquarters.

imagery, and early warning of missile launches. Space Soldiers are spread around the globe providing flexible, reliable, and pinpoint support to warfighters and homeland defense against missile attack.

SPACE

1ST SPACE BRIGADE'S 1ST SATELLITE CONTROL (SAT-CON) BATTALION operates and manages the Defense Satellite Communications System Operations Centers. This system provides assured communications for command and control, critical intelligence, video teleconferences, and logistics to U.S. warfighting forces — anywhere, anytime.

The battalion manages, plans, and controls payloads to assure the reliability of the communications they provide to tactical and strategic warfighters. The battalion also operates and maintains five companies that operate DSCS control facilities located around the world.

1ST SPACE BATTALION'S support to the Army, joint, and coalition warfighter spans the globe.

• The Army Space Support Company fields Army Space Support Teams to provide capabilities, expertise, and products as the warfighter plans and executes the full spectrum of military operations. The teams work closely with the Army's Space Operations Officers assigned to supported units. This partnership provides the

warfighter with the best possible space support.

•The Theater Missile Warning Company operates Joint Tactical Ground Stations providing early warning of missile launches worldwide to deployed U.S. forces. The five JTAGS systems are operated by joint Army/Navy crews and are a part of U.S. Strategic Command's Tactical Event System.

193RD SPACE BATTLION: This Colorado Army National Guard battalion provides space-based support to designated ground forces commanders in support of Army operations. This battalion demonstrates that citizen-Soldiers can bring space

capabilities to the Army and leverages the expertise and experience in space that these citizen-Soldiers gain in their civilian jobs.

MISSILE DEFENSE

The 100th Missile Defense Brigade (Ground-based Midcourse Defense), Colorado Army National Guard, provides oversight of the Soldiers trained to operate the nation's limited missile defense capability. The brigade comes under the overall direction of the responsible combatant commander during an operational mission.

The 49th Missile Defense Battalion, Alaska Army National Guard, provides physical security and defense of the interceptor site as well as operators who are trained to fire the missiles. The Soldiers who operate and maintain the missiles all undergo a strenuous course of education and training before being available for assignment to the missile site at Fort Greely, Alaska.

Working with USSTRATCOM, the Missile Defense Agency, the Army National Guard, and many others, SMDC is helping to develop a missile defense capability. As the user and operator of the Ground-based



JTAGS systems are operated by joint Army/Navy crews.



Midcourse Defense capability, SMDC is contributing to ongoing developmental efforts in planning and user refinements and establishing the tactics, techniques, and procedures with which it will be operated.

CHEYENNE MOUNTAIN AFS

The 21st Space Wing's Cheyenne Mountain Air Force Station is host to four commands: NORAD-USNORTHCOM, USSTRATCOM, and AFSPC.

The Cheyenne Mountain Operations Center serves as the command center for both NORAD-USNORTH-COM. It is the central collection and coordination center for a worldwide system of satellites, radars, and sensors that provide early warning of any missile, air or space threat to North America.

Supporting the NORAD mission, CMOC provides warning of ballistic missile or air attacks against North America, assists the air sovereignty mission for the United States and Canada, and, if necessary, serves as the focal point for air defense operations to counter enemy bombers or cruise missiles.

In addition, CMOC also provides theater ballistic missile warning for U.S. and allied forces.

In support of USSTRATCOM, CMOC provides a day-to-day picture of precisely what is in space and where it is located. Space control operations include protection, prevention, and negation functions supported by the surveillance of space.

CMOC is truly one of the most unique installations in the world. Apart from the fact that it is housed 2,000 feet underground, CMOC is also different from most military units because it's a joint and bi-national military organization comprised of more than 200 professional men and women from the Army, Navy, Marine, Air Force, and Canadian Forces.

Operations are conducted in seven centers manned 24 hours a day, 365 days a year.

The centers are the Space Control Center, Air Warning Center, Missile Warning Center, Operational Intelligence Watch, Systems Center, Weather Center, and the Command Center.

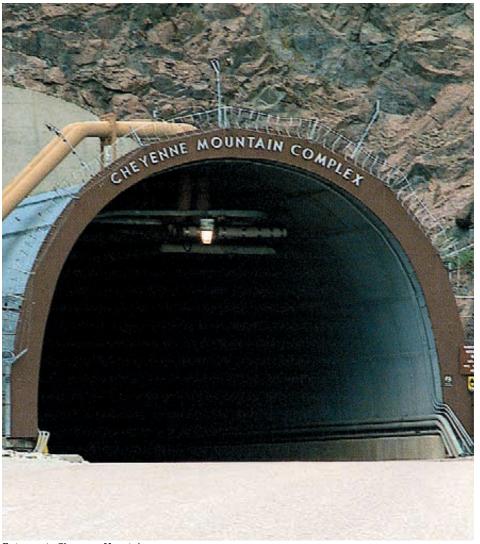
On Sept. 11, 2001, Cheyenne Mountain added another mission to its historic legacy in the defense of North America. The terrorist attacks against the United States marked the beginning of Operation Noble Eagle. Operation Noble Eagle is a homeland defense mission incorporating NORAD's mission of Aerospace Warning and Control to include the monitoring

of the interior airspace of Canada and the United States.

Today, NORAD and CMOC stand ready to assist the Federal Aviation Administration and Navigation Canada in responding to any threatening or hostile domestic aircraft.

Oct. 1, 2002, marked the welcoming of two new commands, U.S. Northern Command and U.S. Strategic Command, to Cheyenne Mountain.

CMOC is responsible for providing support to USNORTHCOM's mission of homeland defense and USSTRAT-COM's mission of space and missile warning, associated with the former U.S. Space Command.



Entrance to Cheyenne Mountain.

21ST SPACE WING

21ST SPACE WING

The 21st Space Wing is the Air Force's only organization providing missile warning and space control to unified commanders and combat forces worldwide. The 21st SW provides missile warning and space control to NORAD and U.S. Strategic Command through a network of command and control units and ground and space-based sensors operated by geographically separated units around the world.

Members of the 21st SW operate and maintain a complex system of U.S. and foreign-based radars. These space warriors detect and track ballistic missile launches; deployments of new space systems; and provide data on foreign ballistic missile events.

Today, ballistic missile warning is critically important to U.S. military forces. At least 20 nations currently have nuclear, biological, or chemical weapons, and the technology to deliver them over long distances. According to intelligence estimates, during the next 10 years, several Third World countries will develop the technology and capability to launch intercontinental ballistic missiles at the United States.

Missile Warning

The wing's ground-based radars are comprised of PAVE Phased Array Warning Systems, referred to as PAVE PAWS, which detect sea-launched ballistic missiles; Ballistic Missile Early Warning Systems, or BMEWS; and a Perimeter Attack Radar Characterization System, or PARCS.

The 6th Space Warning Squadron at Cape Cod AFS, Mass., and the 7th SWS at Beale AFB, Calif., employ PAVE PAWS to watch America's coasts for incoming SLBMs or ICBMs and warn the appropriate authorities.

The wing's two BMEWS radar units are the 12th SWS, Thule AB, Greenland, and the 13th SWS at Clear AFS, Alaska. The 21st SW also has a detachment at RAF Fylingdales, U.K.,



to coordinate cooperative missile warning and space surveillance with RAF counterparts.

The wing's 10th SWS at Cavalier AFS, N.D., operates the Perimeter Attack Radar Characterization System, or PARCS, to detect sea launched or intercontinental ballistic missile attack against the continental United States or Canada.

Space Surveillance

Space surveillance is a critical element of the space control mission and will be vitally important to support future theater missile operations and assured availability of U.S. space forces. Operation Iraqi Freedom proved once again that whomever controls the high ground has definite military advantage.

In addition to its wartime missions, space surveillance is important during peacetime. As part of the space surveillance mission, the wing operates command and control as well as active and passive surveillance units. More than 9,500 manmade objects in orbit around the earth, ranging in size from a baseball to the International Space Station, are regularly tracked.

Knowing the orbits of those objects is essential to prevent collisions when a new satellite is launched.

The 10th SWS PARCS supports the space surveillance network by providing surveillance, tracking and space object identification. The 1st Space Control Squadron at Cheyenne Mountain AFS, Colo., uses data from PARCS to provide collision avoidance support during each shuttle mission, as well as maintains an extensive satellite catalog. This catalog is used by U.S. civilian and military agencies, as well as by U.S. allies, when launching new satellites into space.

The 20th Space Control Squadron, Eglin AFB, Fla., provides dedicated active radar space surveillance. The 20th SPCS's Detachment 1 in Dahlgren, Va., operates the Air Force Surveillance Fence a system of round-the-clock sensors.

"The Fence" is comprised of a series of nine antenna sites across the southern United States. The system tracks when and what satellites are passing over the contiguous United States.

The wing also controls and operates optical space tracking systems under the 21st Operations Group.

The Ground-Based Electro-Optical Deep Space Surveillance system, or GEODSS, is operated by Det. 1, Socorro, N.M.; Det. 2, Diego Garcia, British Indian Ocean Territories; Det. 3 at Maui, Hawaii; and Det. 4 at Moron, Spain.

Space Control

The 4th Space Control Squadron at Holloman AFB, N.M., performs mobile space surveillance communications and space data relay.

The 76th SPCS at Peterson AFB, Colo., is Air Force Space Command's first offensive and defensive counterspace technology squadron and deploys counterspace prototypes to DOD exercises around the world.

The wing also:

- Serves as the host wing for Peterson AFB and Cheyenne Mountain AFS.
- Provides early warning of strategic and theater ballistic missile attacks and foreign space launches.
- Detects, tracks and catalogs more than 9,500 manmade

- objects in space, from those in near-Earth orbit to objects up to 22,300 miles above the Earth's surface.
- Explores counterspace warfighting technologies in the field.
- Hosts NORAD, USNORTHCOM, AFSPC, SMDC/ARS-TRAT, and the 302nd Airlift Wing.
- Operates and supports Cheyenne Mountain AFS; Thule Air Base, Greenland, Clear AFS, Alaska; Cape Cod AFS, Mass, and Cavalier AFS, N.D.
- Provides community support to the 50th Space Wing, Schriever AFB.
- Provides community support to the Colorado Springs and the Denver areas.

WING OPERATIONS CENTER

The 21st Space Wing's Operations Center is the Air Force's only Missile Warning Sensor Management/Command and Control organization, responsible for space weapons systems in 44 units at 26 locations in four countries. The center provides immediate global and theater missile warning sensor management to NORAD, the Joint Chiefs of Staff, unified commanders, and combat forces worldwide.

The center also provides the wing commander command and control of assigned missile warning units and space assets, as well as real-time configurations and contingencies to maintain operational and system capabilities and required peacetime and wartime tasking.

21ST SPACE WING HERITAGE

The 21st Space Wing's heritage dates to World War II when the 21st Bombardment Group activated in February 1942 at Bowman Field, Ky. Thereafter, the group relocated successively to Jackson Army Air Base, Miss.; Columbia Army Air Base, S.C.; Key Field, Miss.; and MacDill Field, Fla.

The 21st Bombardment Group first trained on B-25 bombers, then converted to B-26s. The group largely served as an operational training unit assigned to 3rd Air Force; however, while at MacDill, from June 1942 to October 1943, the 21st Bombardment Group also carried out anti-submarine patrols over the Caribbean Sea. The 21st Bombardment Group inactivated Oct. 10, 1943.

The lineage of the 21st continued with the 21st Fighter-Bomber Group activated in April 1944. Initially, the group had three squadrons: the 46th, 72nd and 531st Fighter Squadrons, all flying the P-39Q Air Cobras. Two months later, the group converted to P-38J/L Lightning's and was attached to the 7th Fighter Wing to defend the Hawaiian Islands. It was re-designated the 21st Fighter Group in December 1944 and converted to P-51D Mustangs shortly before moving to Iwo Jima in March 1945.



21 SW Headquarters Building



B - 25s parked at Peterson's airfield during World War II.

Four months later, the 21st flew its first combat mission, escorting a formation of Bomber Command

B-29s to attack the heavily defended Nakajima aircraft factory near Tokyo. The group flew 48 sorties and claimed eight enemy aircraft kills. From then until August 1945, the group flew 33 long-range missions against Japan.

During 816 combat sorties, the 21st Fighter Group's pilots scored 58 Japanese aircraft destroyed in the air, 46 on the ground and 62 damaged aircraft. The group also produced two aces: Maj. Harry C. Crimp Jr. and Capt. Willis Mathews.

In December 1945, the 21st Fighter Group moved to Isle Field, Sampan, then to Northwest Field, Guam. In Guam, it switched to the P-47N Thunderbolt. The group inactivated there in October 1946.

POST-WORLD WAR II

The establishment of the Air Force in 1947 brought about many changes. The new standard

organizational unit became the wing instead of the previous organizational standard, the group.

The Air Force wanted to preserve the lineage and honors of distinguished Air Groups of World War II, thus the 21st numerical designation was granted to the newly formed 21st Fighter-Bomber Wing activated at George AFB, Calif., in January 1953, flying P-51 Mustangs for six months before transitioning to F-86 Sabres.

While at George, they tested a new concept of tactical air deployment involving moving three squadrons and a maintenance support team to North Field, S.C., where they flew for more than a month.

In November 1954, the 21st FBW moved to Chamblee AB, France, where it stayed until it inactivated in February 1958. Its people and equipment were transferred to other Air Force units in Europe.

KOREAN WAR ERA

The 21st FBW was re-designated as the 21st Tactical Fighter Wing,

activated at Misawa AB, Japan, and assigned to 5th Air Force in July 1958.

Its new mission involved the aerial defense of northern Japan and strategic bombardment in support of 5th Air Force contingency plans in Korea. They flew F-84G Thunder jets and T-33 Shooting Stars. Later that year, the wing converted to F-100 Super Sabres.

VIETNAM WAR ERA

The wing was inactivated in June 1960. All people and equipment were transferred to the 39th Air Division at Misawa AB, Japan.

Six years later, in July the 21st Composite Wing activated at Elmendorf AFB, Alaska. Operational units included the 17th Troop Carrier Squadron, flying C-130s; the 317th Fighter Interceptor Squadron, flying the F-102A, TF-102A, T-33 and

EB-57E; and the 21st Operations Squadron, flying the C-118A,

C-123B, EC-54D and CH-21B. The 317th FIS was inactivated in December 1969.

In June 1970, the 43rd Tactical Fighter Squadron arrived from MacDill AFB, Fla. The wing's newest flying squadron brought 18 F-4E Phantoms, which began alert duties at Elmendorf AFB, King Salmon Airport, Galena Airport, and Eielson AFB, Alaska.

The 21st Composite Wing again became known as the 21st Tactical Fighter Wing in October 1979.

The 21st TFW underwent an extreme reorganization in March 1982. The Air Force replaced the wing's F-4s with F-15s and A-10s.

In January 1982, the 18th Tactical Fighter Squadron moved to Eielson assigned to the 343rd Composite Wing, flying the A-10, while the 43rd TFS maintained its air superiority role with the F-15 fighter.

In 1987, the 21st TFW also gained the 54th TFS, which flew the F-15 as well.

In May 1991, the wing received its first F-15E Strike Eagle and activated its third flying squadron, the 90th TFS. In February 1992, the wing inactivated as part of an Air Forcewide restructuring.

SPACE MISSION

The wing was activated again in May 1992 at Peterson. At that time, elements of the 1st Space Wing and 3rd Space Support Wing were combined to fulfill AFSPC's attack warning mission and to serve as the host unit for Peterson.

In April 1995, the wing assumed the space control mission and added the former 73rd Space Group, the 721st Space Group, and Chevenne Mountain AFS to its mission responsibilities. Reorganization continued into 1996. The 4th Space Warning Squadron inactivated at Holloman AFB, with assets transferring to the 137th Space Warning Squadron of the Colorado Air National Guard, Further, the 17th Space Surveillance Squadron inactivated at RAF Edzell, part of its system transferring to RAF Feltwell.

Despite these losses, the 21st remained, in organizational terms, the largest wing in the Air Force. Recognizing the need for a second operational group to handle the prolific number of worldwide sites, the Air Force activated the 821st Space Group on May 31, 1996, at Buckley Air National Guard Base in Denver, Colo., and assigned the unit to the 21st Space Wing.

In 1997, the 21st inactivated the 19th Space Surveillance Squadron, closing a long association with Turkey. Detachment 1, 3rd Space Surveillance Squadron, also inactivated in Korea. However, the wing added a new location in Europe when Detachment 4, 18th Space Surveillance Squadron, activated at Moron AB, Spain. This year saw the end of the wing's flying mission

when the 84th Airlift Flight transferred to Air Material Command.

Further downsizing transpired in 1998. The 21st Medical Group transferred to the 10th Medical Group at the United States Air Force Academy, which has subsequently rejoined the wing. The 2nd Command and Control Squadron was reassigned to 14th Air Force and the 821st Logistics Squadron inactivated. Given these losses, the 21st became only the second largest wing in the United States Air Force; however, remained the most geographically dispersed.

The wing became smaller in 1999 when the 3 CACS and 5th Space Warning Squadrons inactivated and the 721st Mobile Command and Control Squadron transferred to 20th Air Force. These losses were partially offset when the 76th Space Operations Squadron joined the wing in 2000.

The 821st Air Base Group, Thule Air Base, Greenland, was activated in June 2002, as the host unit for Thule Air Base — the northernmost U.S. base. In the Fall of 2004, the wing acquired a new space surveillance system, formerly known as the Navy Fence.

As of Fall 2004, the wing is comprised of six groups and 44 units at 26 locations in four countries, making it the Air Force's most geographically dispersed wing.

21ST OPERATIONS GROUP

The 21st Operations Group manages and provides guidance to 15 geographically separated units, which provide attack warning and space control.

The group establishes operational requirements and manages the training, standardization and evaluation programs. This includes conducting command-directed evaluations and staff assistance visits.

Additionally, the 21st OG develops and maintains operational procedures and regulations for field units.

The 21st Operations Group includes:

- The 21st Operations Support Squadron
- The 21st Standardization and Evaluation Division
- Four missile warning squadrons
- Three space surveillance squadrons
- Three space control squadrons

STANDARDIZATION AND EVALUATION DIVISION

The 21st Operations Group Standardization and Evaluation Division monitors geographically separated



An aerial view of the 20th SPCS at Eglin AFB, Fla.

units through periodic standardization team visits. The team's assessments of the wing's units go to GSU, group and wing commanders. The division also selects the 21st Space Wing's top operations competitors for Guardian Challenge, AFSPC's annual competition to determine the best operators and units in missile warning and space surveillance.

Other Wing Units

The 21st Operations Group's 15 geographically separated units and detachments handle much of the early missile warning, space control, and command and control missions of the 21st Space Wing.

THE 21ST OPERATIONS SUPPORT SQUADRON

- Supports Air Force Space Command's worldwide network of missile warning and space control units.
- Provide weather forecasts, warnings and advisories, briefings and staff support to the 21st SW, NORAD, and AFSPC 24-hours a day. Provide and/or arrange aircrew weather operations for Peterson AFB.
- Directs and coordinates base operations, all flightline activities and flight records management.
- Provides intelligence and administrative support to wing, group, and squadron commanders.

1ST SPACE CONTROL SQUADRON

The 1st Space Control Squadron, Cheyenne Mountain AFS, Colo., tasks 20 worldwide space surveillance sensors to detect, track, and identify all manmade objects in space. The squadron maintains continually updated orbital position information on all these objects and provides this information to customers worldwide, including foreign nations and NASA. The squadron



The 7h Space Warning Squadron, Beale Air Force Base, Calif.

also notifies major commands of any objects predicted to re-enter Earth's atmosphere.

4TH SPACE CONTROL SQUADRON

The 4th SPCS, Holloman AFB, N.M., controls, employs, and maintains several mission-ready and next generation deployable space surveillance systems supporting theater commanders. It also conducts worldwide operations providing critical space surveillance capabilities and data to the National Command Authorities, 14th Air Force, and squadron elements.

6TH SPACE WARNING SQUADRON

The 6th Space Warning Squadron, Cape Cod AFS, Mass., detects sealaunched and ICBM and determines their potential number and destination using the PAVE Phased Array Warning System radar. The unit also detects the locations of Earthorbiting satellites.

7TH SPACE WARNING SQUADRON

The 7th SWS, Beale AFB, Calif., detects sea-launched and ICBM and their potential number and destination using the PAVE Phased Array Warning System radar. The unit also detects the locations of Earth-orbiting satellites.

10TH SPACE WARNING SQUADRON

The 10th SWS, Cavalier AFS, N.D., provides tactical warning and attack assessment of any sealaunched or ICBM attack against the continental United States or Canada using the Perimeter Acquisition Radar Attack Characterization System—a single-faced phased array radar. Missile warning data and assessment information is sent to NORAD's missile warning center at Cheyenne Mountain AFS. Additionally, the 10th SWS provides surveillance, tracking and space object identification support for the space surveillance network.

12TH SPACE WARNING SQUADRON

The 12th SWS, Thule AFB, Greenland, provides tactical warning and attack assessment of sea-launched and ICBM attacks and forwards that information to users around the world. The unit also assists in tracking the more than 9,500 manmade objects orbiting the Earth.

13TH SPACE WARNING SQUADRON

The 13th SWS, Clear AFS, Alaska, detects sea-launched and ICBM and determines their potential number and destination using the PAVE Phased Array Warning System radar. The unit also detects the locations of Earth-orbiting satellites.

21ST OPERATIONS GROUP DETACHMENTS 1-4

The Operations Group's four detachments provide optical space surveillance information, through three Ground-based Electro-Optical Deep Space Surveillance system detachments and one detachment operating the Transportable Optical System. The detachments pass data to the space control center at Cheyenne Mountain AFS.

The group has detachments: Det 1, Soccorro, N.M.; Det 2,Diego Garcia, British Indian Ocean Territories; Det 3, Maui, Hawaii; and Det 4, Moron AB, Spain. These are the only optical sensors in the 21st Space Wing operated Space Surveillance Network.

20TH SPACE CONTROL SQUADRON

The 20th SPCS, Eglin AFB, Fla., operates and maintains the Air Force's only phased-array space surveillance system dedicated to tracking more than 9,500 nearearth and deep-space objects. The squadron executes a space control mission by performing all-weather, 24-hour tracking of manmade objects. The 20th also supports the USSTRATCOM and theater warrequirements fighter through continuous detection, identification and reporting of orbital satellite positional and intelligence data.

20TH SPACE CONTROL SQUADRON Det 1, Dahlgren, Va. operates the Air Force Surveillance Fence along the 36th parallel from California to Georgia. This system provides bulk observations and is a 24/7 sensor operating 100 percent of the time.

76th SPACE CONTROL SQUADRON

The 76th Space Control Squadron is Air Force Space Command's first

offensive and defensive counterspace technology squadron.

The 76th SPCS explores capabilities to achieve space superiority in support of theater campaigns.

The 76th SPCS deploys counterspace prototypes to DOD exercises around the world. The unit uses experience gained in the field to improve future designs and to advance emerging command and control, logistic and operational concepts.

ROYAL AIR FORCE FYLINGDALES

The RAF Fylingdales, Whitby, United Kingdom, is the only 360 degree Phased Array Radar System in the world. The unit provides tactical warning of an ICBM attack against the continental United States, Canada, Alaska and Western Europe. The unit also supports the Space Surveillance Network by detecting and reporting near-earth space vehicles.

21ST MAINTENANCE GROUP

The 21st Maintenance Group is accountable for the maintenance and program support of \$76 million in communications/computer systems servicing 10,000 users at Peterson AFB (including HQ NORAD, HQ USNORTHCOM, HQ AFSPC), Cheyenne Mountain AFS, Schriever AFB, and 26 worldwide locations. The 399 personnel that make up 21 MXG oversee a diverse variety of responsive local programs like COMSEC accounting, informa-



tion assurance, hardware/software configuration control, precision measurement equipment laboratory support, and flight line services; as well as worldwide reach programs like the management for more than 400 contracts valued at over \$1.65 billion to space warning, communications, and surveillance. The group's mission plays a central role in providing unified and theater commanders with the essential communications needed to fight theater conflicts.

21ST PROGRAM MANAGEMENT DIVISION

The Program Management Division provides Program Management and Quality Assurance support to 23 programs with an approximate total contract value of \$1 billion. This support is provided via three branches: the Program Management Operations Branch, Program Management Specialized Branch, and the Quality Assurance Branch. Program managers provide day-to-day support on a continuous basis by leading an Integrated Product Team to ensure successful program



Eglin Air Force Base, Fla. Is home to the 20th Space Control Squardron.

execution within cost, schedule, and technical performance baselines. For programs in reacquisition, the PM is responsible for developing the acquisition strategy and implementing the reacquisition process. The Quality Assurance Branch provides surveillance planning, performs quality systems audits of contractors, quality programs, and provides training to all quality assurance evaluators.

21ST SPACE COMMUNICATIONS SQUADRON

Supporting the Air Force's commitment to information superiority, the 21st Space Communications Squadron provides responsive communications, information systems, mission systems, and visual information services to its customers around the globe. includes equipping, administering training, and providing personnel to operate and maintain ground communications, electronics, computer systems, and facilities supporting NORAD-USNORTHCOM, AFSPC, SMDC/ARSTRAT, and the 21st SW, and the numerous other Team Pete units. The squadron fulfills these



Many support functions are co-located in building 350.

responsibilities through its five flights - Mission Systems, Information Systems, Plans, Support, and Geographically Separated Unit support. The flights ensure operations, maintenance, programming, and implementation of command, control, communications, computer, and visual information systems. In addition, they provide electronic meteorological services Cheyenne Mountain, the U.S. Air Force Academy and Fort Carson. The 21st SCS provides seamless communications support to the 18 GSUs belonging to the 21st Space Wing. The squadron also provides graphics, photo lab, film library, photo maintenance, presentations, and public address support.

21ST CONTRACTING SQUADRON

The 21st Contracting Squadron negotiates and manages contracts directly supporting missile warning and space control for the 21st Space Wing, providing support for geographically separated units around the world. The 21st CONS also provides contract support in a partnering relationship to other military installations, including the U.S. Air Force Academy, Schriever AFB and Fort Carson Army Post. contract expenditures exceed \$300 million, while on-going contract actions are over \$1.65 billion. The squadron, one of the largest in the Air Force, is spread over six locations on base, one location in downtown Colorado Springs, and a detachment in Copenhagen, Denmark. The squadron's administrative offices are located in building 982, next to the Peterson Air and Space Museum.

21ST MAINTENANCE OPERATIONS FLIGHT

The 21st Maintenance Operations Flight is responsible for managing

maintenance and coordinating depot-level maintenance support for 18 geographically separated missile warning and space surveillance units worldwide. The flight also provides Core Automated Maintenance System support, Joint Computer Aided Acquisition and Logistics Support, and Maintenance Data Analysis. Contract oversight is provided for Transient Alert Aircraft Maintenance and Aerospace Ground Equipment Maintenance. More than 2,500 transient aircraft are serviced each year. The flight also oversees the Precision Measurement Equipment Laboratory. Maintenance support is provided for the Ground Based Electro-Optical Deep Space Surveillance, PAVE Phased Array Warning Systems, Ballistic Missile Early Warning Systems, Perimeter Acquisition Radar Attack Characterization System, and the AN-FPS 85 deep space surveillance radar supporting the Integrated Tactical Warning/Attack Assessment systems. 21st MOF also acts as the wing liaison to AFSPC, 14th Air Force, SMC Detachment 11, and Electronic Security Command, Detachment 5, on all maintenance issues.

21ST MISSION SUPPORT GROUP

The 21st Mission Support Group provides expeditionary combat support personnel and equipment to our nation's combatant commanders worldwide. Group members support the projection of combat power by our nation's premier air, ground, maritime, and special operations forces. In addition, the group provides world-class mission and quality-of-life support to a population of more than 50,000 military members, civilians, retirees, contractors, and their families using Peterson The 21st Mission Support Group is comprised of more than 1,700 warriors from six squadrons,



A security forces member directs traffic at the gate.

all dedicated to protecting and caring for the Air Force's most valuable resource — you!

21ST MISSION SUPPORT SQUADRON

The 21st MSS supports 21st Space Wing people and tenant organizations at Peterson, Schriever, and Cheyenne Mountain. It also indirectly supports all 21st SW geographically separated units. The 21st MSS handles military and civilian personnel functions, education, human resources, community and family support, the First Term Airmen's Center, and the Airman Leadership School. The squadron also provides orderly room support for NORAD-USNORTHCOM, AFSPC. the 21st MSG, and 21st SW staff agencies.

21ST CIVIL ENGINEER SQUADRON

The 21st Civil Engineer Squadron, building 1324, manages and controls resources involving about \$300 million in real property and 1,286 acres of land at Peterson AFB.

Unit missions:

- Prepare military members for worldwide mobility contingencies.
- Maintain, repair and construct essential facilities and utility infrastructure systems to include electrical power systems, water and natural gas distribution systems, and base roads and pavements.
- Provide fire protection and prevention.
- Administer environmental and family housing programs.
- Run the base self-help center, supporting "do-it-yourself" work for the office or military family housing.
- Provide comprehensive technical engineering and environmental support including contract management and mobile quality assurance to wing geographically separated units.

21ST SERVICES SQUADRON

The 21st Services Squadron's programs, facilities and services enhance force readiness and esprit de corps. The squadron's administrative offices are in building 1042.

The staff strives to provide the best leisure and recreational services ranging from sports and fitness to outdoor adventure. The squadron also manages the transient quarters and lodging facilities, and provides mortuary affairs services, and honor guard teams.

Services keeps people informed of upcoming activities through a direct-mail program.

Call the marketing and publicity office at (719) 556-4598 or DSN 834-4598 for a registration form. The direct-mail program sends notice of programs to your home address each month.

Services events are published weekly in the Space Observer and a Services newsletter is available to club members.

21ST SECURITY FORCES SQUADRON

The 21st Security Forces Squadron headquarters and Security Forces Desk are located in building 1376. The squadron's motto is to "Protect and Serve with Honor, Integrity and Courage." This squadron provides police services for people and property at Peterson to include the management of the Installation Information and Industrial Security programs.

The 21st SFS also provides the only military working dog support for the local Air Force community. The global mission entails supporting geographically separated units and contingencies worldwide. The security forces desk can be reached at 556-4000 for routine business.

For emergencies or to report a crime in progress, call 911 or Crime Stop at 556-4357.

MILITARY PERSONNEL FLIGHT

The military personnel flight provides service to more than 6,000 active-duty Air Force, multi-service

members, and more than 50,000 family members and retirees in the greater Colorado Springs area.

The MPF is in building 350. The customer service counter is your first stop en route to any MPF office. General information and identification cards for active duty members, retirees, and authorized family members are provided at the counter.

Information and assistance are also available on a variety of programs including records, awards and decorations, assignments, promotions, separations and retirements, formal training programs, and casualty assistance.

The MPF is open from 8 a.m. to 4 p.m. Monday through Friday. To talk to a customer service representative, call (719) 556-1716 or DSN 834-1716.

CIVILIAN PERSONNEL

The civilian personnel flight is located in building 350, on the first floor. The CPF services more than 2,000 civilian workers assigned to Peterson, Cheyenne Mountain, and Schriever.

Personnel services provided include the classification and staffing of positions, employee and labor management relations, and training. All employee benefits and entitlements are processed through the Air Force Personnel Center, Randolph AFB, Texas.



Customer service is a top priority.

A self-service customer service area is available for current employees and applicants. The CPF is open week-days from 8 a.m. to 4 p.m. and by appointment. For current information, call (719) 556-4775 or DSN 834-4775.

THE FLIGHT TRAINING CENTER

If the sky's your limit, the flight training center is for you. It offers Federal Aviation Administration certification flight training for private, commercial, instructor, and instrument pilots for single-engine, multi-engine, and Airline Transport Pilot certification. All courses offered by the club are Federal Aviation Regulation Part-141 and

Dept. of Veteran's Affairs Administration approved.

The center's aircraft are for training, recreational flights, multiengine training, and temporary duty assignments. The Air Force encourages the use of the center's aircraft as a means to get to temporary duty assignments whenever possible to save money and time.

Ground schools for all ratings are available and the flight training center's training school is FAA approved. Ground school tuition assistance is available for active-duty military members and some colleges accept credit for aviation courses.

Military aircraft mechanics can take classes to transfer their military certificate to an FAA certificate. For more information, call (719) 556-4310 or DSN 834-4310.

FIRST TERM AIRMEN'S CENTER

The purpose of the First Term Airmen's Center is to transition airmen from the controlled environment of Basic Military Training and technical school to one of self-discipline after they arrive at their first duty station. The FTAC also provides a streamlined process for base/unit in-processing and orientation to the base and local area. The center



The Military personnel Flight provides service to more than 6,400 military members.



Continuing education opportunities are available.

strives to provide new airmen with the tools they need to make their first enlistments and Air Force careers a success.

For more information on the FTAC, call (719) 556-9158.

AIRMAN LEADERSHIP SCHOOL

The Airman Leadership School offers professional military education to all Team Pete senior airmen. The four-person staff teaches seven, five-week classes annually with an average class size of 26 students per class.

For more information about the school, call (719) 556-7737 or DSN 834-7737.

EDUCATION CENTER

The education center is on the first floor of building 1141. It offers educational opportunities ranging from associate's degrees through master's degrees.

Undergraduate, graduate and post-graduate opportunities are available on and off base through several local universities and colleges.

Test for college credit at the center through:

The Defense Activity for Non-Traditional Education Support; College Level Examination Program; or the Extension Course Institute.

The center also has professional military seminars for Air Command and Staff College, and Air War College. Counseling is available on all programs.

For more information or to make an appointment, call (719) 556-4064 or DSN 834-4064.

LIBRARY

The library is in building 1171. The NAF operation serves about 88,000 people a year. The library's 32,000 volumes cover all subject areas, with emphasis on science and technology.

It also has CD-ROMs such as RAC and CD Newsbank. College Level Equivalence Program study guides and videos are available. The library also offers books on tape.

It maintains a collection of 105 periodicals, 12 daily and Sunday newspapers, and back issues of periodicals on microfilm. Library computers can deliver full-text periodical articles.

For more information, call (719) 556-7462 or DSN 834-7462.

BASE HOUSING

People may apply for on-base quarters at Peterson by submitting an advance application to the family housing management office. The waiting period varies according to the applicant's grade and family size, but people in all grades can expect to wait three to 18 months for quarters.

New arrivals to the base must report to the base housing referral office before entering into any rental, lease or purchase agreement for off-base housing.

The office is in building 850 located at 710 Loring Ave and is open from 7 a.m. to 4 p.m., Monday through Friday.

Low-cost housing is limited in Colorado Springs. Utility costs vary, and natural gas is the most common heating fuel.

In Colorado Springs, three-bedroom homes rent from \$975 and up. Four-bedroom homes rent for \$1050



Professional Military Education enhances leadership abilities.

and up. These prices do not include utilities or security deposits. Apartments range from \$595 and up for a one-bedroom. \$645 and up for a two-bedroom and \$795 and up for a three-bedroom. Some apartments include utility costs as part of the rent. Furnished apartments are limited in the Colorado Springs area.

NCO ACADEMY

The Forrest L. Vosler NCO Academy is one of nine NCO academies in the continental United States assigned to the College for Enlisted Professional Military Education, Air Education and Training Command. The NCO academy educates midlevel NCOs in areas of Profession of Arms, Leadership & Management, and Communications skills for a total of 220 curriculum hours.

The knowledge students gain from this level of PME enhances their supervisory skills and prepares them to meet the responsibilities of the next level of the enlisted corps. This course is a requirement for promotion to master sergeant. Class sizes average 87 NCOs from bases located throughout the Northwestern Region. There are seven classes annually with a formal graduation banquet upon conclusion.

For more information, call (719) 556-7592 or DSN 834-7592.

DINING FACILITIES

The Aragon Dining Facility, the airmen's dining hall in building 1160, seats 250 and can serve up to

750 at each meal. The dining hall operates seven days a week on an ala-carte system. Call 556-4782 for the menu recording.

Monday through Sunday hours are 5:30 to 8 a.m. for breakfast, 11 a.m. to 1 p.m. for lunch, 4 to 6 p.m. for dinner, and 7 to 9 p.m. for carryout service.

Holiday hours are 6 to 10 a.m. for brunch, 11 a.m. to 5:30 p.m. for dinner, and 7 to 9 p.m. for carryout service.

The Granite Inn Dining Facility is at Cheyenne Mountain AFS. It seats 112 people. The facility is open seven days a week and is on an a-lacarte system.

Monday through Friday hours are 5:30 to 7:30 a.m. for breakfast, 10:45 a.m. to 1 p.m. for lunch, 4 to 5:30 p.m. for dinner and 11 p.m. to 12:30 a.m. for night meal. Weekend and holiday hours are 6 to 10 a.m. for breakfast, 11 a.m. to 5:30 p.m. for dinner, and 11 p.m. to 12:30 a.m. for night meals.

FITNESS AND SPORTS CENTER

The fitness and sports center offers year-round physical conditioning programs for groups and individuals.

The fitness center, buildings 560 and 570, features indoor and outdoor basketball courts; a multi-purpose room; a three-stage indoor



The Aragon Dining Facility is located in building 1160.



Year-round physical conditioning programs are available at the Fitness and Sports Center.

climbing wall for novice, intermediate and expert climbers; an indoor running track; outdoor tennis courts; handball and racquetball courts; men's and women's saunas; weight room; the Colorado Room with cardiovascular workout equipment; a football/soccer field with a quarter-mile track; softball fields; and a 20-station fitness trail.

The fitness center offers intramural sports, aerobics and physical conditioning, monthly fun runs, massage therapy, cardiovascular training, and special tournaments and competitions.

For more information, call 556-4462 or DSN 834-4462.

Cheyenne Mountain AFS has three fitness facilities. The room inside the mountain has cardiovascular equipment, free weights, and a men's and women's sauna. The second area, in the Technical Support Facility, has weightlifting and exercise equipment, and a co-ed sauna. All areas have cycling and rowing equipment. The racquetball facility has a men's and women's locker room. Cheyenne Mountain also has a softball field and picnic pavilions. For more information, call (719) 474-2286 or DSN 268-2286.

OFFICERS' CLUB

The Peterson Officers' Club is located in building 1013 on Stewart Avenue. Breakfast and lunch are served Monday through Friday, as well as brunch each Sunday that is open to all ranks. Dinner is served Tuesday through Saturday with various dining specials.

Take advantage of professional party planning and catering services. The club offers a casual lounge, main lounge with fireplace, several party rooms, and a spacious ballroom.

Club membership is offered to all officers and DOD members in grades GS-07 or higher and non-appropriated fund equivalents. For more information, call (719) 556-4181 or DSN 834-4181.

ENLISTED CLUB

The club, in building 725, features a 300-seat ballroom, a sports lounge, and the Buffalo Grill restaurant. Enjoy the club's wide-screen TV, game room with pool tables and video games, party room, and food and beverage service.

The Buffalo Grill serves up tempting deli sandwiches, a lunch buffet,

and is open to all ranks. The club's catering service can help plan the ideal gathering.

Club membership brings complete charging privileges at all Services facilities and, for qualifying members, universal charging privileges off-base. Membership benefits include: Check cashing privileges, coupons, and weekday bar bingo.

Members under 21 years old qualify for reduced membership rates. Call (719) 556-4194 or DSN 834-4194 for more information.

AQUATICS CENTER

The aquatics center is a year-round indoor facility with an out-door wading pool. The center features:

- •Recreational swimming
- •Lap swimming
- Youth and adult swim teams
- •Adult, parent/tot, children's and toddler's swimming lessons
- Lifesaving courses
- •Aerobics and physical therapy workout sessions
- •Intramural sports and special activities

During the winter, the indoor water temperature hovers at a pleasant 84 degrees, making a dip in the pool refreshing at any time.

Also available is a water slide; a small physical conditioning area with rowing, lifecycle and stair-step equipment; two eight-person therapeutic spas; a dry co-ed sauna; and a handicapped swim lift for the pool.

Rent the pool after hours for private parties. Special children's birthday parties can be arranged. Season passes for frequent users are available.

Call (719) 556-4608 or DSN 834-4608 for more information.

BOWLING CENTER

The Bowling Center is located in building 406. The bowling center offers year-round bowling leagues, a

snack bar with daily specials, youth birthday parties, bowling lessons and a complete pro shop. Check out the state of the art lighting and weekly bowling specials. For more information, call (719) 556-4607 or DSN 834-4607.

AUTO SKILLS CENTER

The auto skills center lets do-ityourselfers take advantage of four standard lifts, a specialized stall for recreational vehicles with a drive-up lift, a sanding/body work stall and a steam cleaning stall.

The 12-stall facility also offers a coin-operated car wash facility, in building 1361, adjacent to the base post office. For more information, call (719) 556-4481 or DSN 834-4481.

SILVER SPRUCE GOLF COURSE

The 18-hole Silver Spruce Golf Course comes complete with driving range, practice greens, chipping green, clubhouse with snack bar (19th Hole Grill), pro shop, locker rooms and a golf club storage area. Golf course membership is offered to all DOD ID card holders. If you would like more information about



All of your skiing and snowboarding rental needs can be met at Outdoor Rec.

fees or services, call (719) 556-7414 or DSN 834-7414.

OUTDOOR RECREATION PROGRAM

With Colorado's great outdoors right in our backyard, the Peterson outdoor adventure program is your ticket to a world of adventure.

Warm weather programs include fishing, sailing, camping, rock climbing, and whitewater rafting trips. Winter brings camping and survival trips, ATV trips, crosscountry skiing lessons and trips, and ice climbing. Hunting and fishing licenses are also available.

The base stocks three fishing ponds on Silver Spruce Golf Course with rainbow, cutthroat, and brook trout several times each fishing season. To fish, you must have a Colorado license and a Peterson pond permit, available at the Outdoor Recreation center. People can fish mid-March to mid-November. A rules booklet outlines fishing hours and catch policies.

The ski shop operates from mid-October through April 30 each year. It sells skis and accessories and offers recreational and competition rental packages on a daily, weekly, or seasonal basis. Snowboards, bib overalls, ski racks, and children's rental packages are all available for rent as well. The ski shop staff can assist you with maintenance services, including binding, mounting, waxing, P-texing, and edging. A full tuning service with stone grinding is also available.

Recreation supply — in the ski shop — lets patrons check out recreational, sporting, and camping equipment. It has everything from mountain bikes and sleeping bags to fishing boats and ice chests.

Recreation supply is also the place to rent a space to store your



Silver Spruce Golf Course.



Peterson's temporary lodging facilities for families.

recreational vehicles in the base RV lot. For more information, call (719) 556-4867 or DSN 834-4867.

FAMILY SUPPORT CENTER

The Family Support Center's mission is to support readiness by linking individuals and families with the effective resources to meet their professional and personal needs. The FSC offers information and referral, personal and family readiness, transition assistance, relocation assistance, financial management, volunteer, and spouse employment services.

The services are available to all military ID cardholders. The FSC is located in building 350 on the first floor. The FSC is open from 8 a.m. to 4 p.m. Monday through Friday. For more information, call (719) 556-6141 or DSN 834-6141.

COMMUNITY ACTIVITIES CENTER

The community activities center houses:

 The Information, Ticket and Tour office, which offers discount lift tickets for Colorado's premiere ski areas, entertainment, educational, cultural, and sporting events. It also offers an exciting array of trips and tours throughout the year to places such as Mount Rushmore, S.D., Durango/Silverton, Colo., Las Vegas, and Disneyland in California, to name a few. ITT handles discount lodging arrangements for Colorado resorts.

- A full-service awards shop, which features custom laser engraving and express printing, silk screening, embroidery, and a balloon delivery service. The awards shop can personalize gifts such as mugs, T-shirts, pen sets, hats, and plaques.
- The custom frame shop, which allows customers to frame their own projects or have the staff do it for them. It offers custom framing classes on a regular basis throughout the year. The frame shop also specializes in shadow boxes and flag boxes. Call 556-7671 or DSN 834-7671 for information about the community activities center programs and services.

PIKES PEAK LODGING OFFICE

Pikes Peak Lodge is located in building 1042, 125 E. Stewart Ave.

The front desk is ready to serve you 24 hours a day, seven days a week. Check in time is 2 p.m. or earlier depending upon room availability. Check out time is 11 a.m. Pikes Peak Lodge has 153 Visiting Quarters, including Visiting Airmen Quarters, in buildings 1026, 1030 and 1143. VQ rates range from \$26.50 to \$28.50 per day. They also have 67 Temporary Lodging Facilities that primarily serve families in permanent change of station status. TLF rates are \$30 per day. In addition, they also have 9 Business Suites and 1 General Officer House with rates ranging from \$36.50 to \$44 per day. All rooms are equipped with DSL high-speed internet. No pets or smoking allowed. For more information, call Pikes Peak Lodge at (719) 556-7851 or DSN 834-7851. You can also fax reservations to (719) 556-7852 or DSN 834-7852. Reservations may also be e-mailed to Pikes.Peak.Lodge@Peterson.af.mil.

R.P. LEE YOUTH CENTER

The R.P. Lee Youth Center offers before- and after-school programs and full-day summer camp for children 6 to 12 years old. A part-day enrichment program is offered for



R.P. Lee Youth Center.

children 3 to 5 years old. Pre-teen and teen programs are ongoing and include such activities as leadership clubs, special events and trips, computer lab, homework help and a recreational game room.

Youth sports leagues are recreational and include baseball, indoor/outdoor soccer, basketball and flag football. Youth sports camps are available during the summer and include archery, golf, flag football, baseball, soccer, and tennis.

Volunteers for youth sports are always needed. For more information on any youth center program, call (719) 556-7220/8430 or DSN 834-7220/8430.



People with emergencies or urgent medical conditions should dial 911 or report to the nearest emergency room.

CHILD DEVELOPMENT CENTER

The Peterson child development center is an enrichment program that adheres to the strict guidelines set forth by the Department of Defense.

With two centers, the program serves more than 350 children. For information about enrolling a child in the center, call (719) 556-7460.

Parents can join in the center's planned activities and attend quarterly educational sessions sponsored by the center's staff. Full-time programs are available.

The Family Child Care program certifies on-base residents who want to provide day care in their homes. Licensing classes are held periodically throughout the year. For more information, call the Family Childcare office at (719) 556-4322.

21ST MEDICAL GROUP

The 21st Medical Group runs the Peterson Clinic, a modern, well-equipped medical and dental facility.

MEDICAL SERVICES

The 21st Medical Group provides outpatient services including family practice, aerospace medicine, pediatrics, women's health, optometry, orthopedics, and physical medicine.

The clinic does not have an emergency room or an ambulance service. Patients who have emergency or urgent medical conditions should dial 911 or report to the nearest emergency room.

Active duty members have first priority for same-day appointments and should contact (719) 556-CARE beginning at 6:30 a.m.,



The Peterson Clinic is a modern well-equipped medical and dental facility.

Monday through Friday; other Tricare Prime beneficiaries requiring a same day appointment should contact (719) 556-CARE beginning at 7 a.m., Monday through Friday. For after hours care contact your primary care provider at (719) 556-CARE.

For all other clinics, please call (719) 556-CARE and follow the prompts.

Inpatient care and specialty referrals are provided by the Air Force Academy Hospital, Evans Army Community Hospital at Fort Carson Army Post, Memorial Hospital (civilian hospital) and the Penrose Health Care System (civilian hospital).

Active-duty members should enroll family members in the Defense Enrollment Eligibility Reporting System, or DEERS.

Refer questions about DEERS to the military personnel flight customer service section at (719) 556-7377.

DENTAL CLINIC

The dental clinic is located within the main clinic and offers a full range of dental care for active-duty personnel. Routine examinations for Air Force personnel are scheduled through the member's unit dental examination appointment monitor.

Members of other military services can contact the dental clinic at (719) 556-1333 or 1334 to schedule an examination.

Emergencies will be seen in the dental clinic by calling (719) 556-1333 or (719) 556-1334, Monday through Friday for a same day appointment.

After normal duty hours, patients with dental emergencies should report to the Air Force Academy's emergency room. Emergency dental care is limited to treatment to relieve pain, or to treat severe infections or injuries to oral structures.

Dental treatment for family members not enrolled in the Tricare Dental Program is extremely limited and available strictly on a space-available basis.

It is recommended that activeduty family members enroll in the TDP, which covers most dental treatments.

Call the health benefits advisor, (719) 556-1016, or United Concordia, the TDP contractor, at 1-800-866-8499, for more information.

Retirees and their family members can obtain emergency care, dental examinations, cleanings, and limited restorative care on a space-available basis. Retirees and their family members should enroll in the Tricare Retiree Dental Program, which covers most dental treatments.

Call Delta Dental, the TRDP contractor, at 1-888-838-8737, for more information.

TRICARE

Tricare offers military beneficiaries a triple-option approach to health care:

- Tricare Prime
- Tricare Extra
- Tricare Standard

Active-duty people are automatically enrolled in Prime. All other beneficiaries must choose their Tricare option.

Under the Prime option, each enrollee is assigned a primary care manager who manages their health care. This includes arranging any necessary specialty appointments. In addition to routine and specialty care, this program includes health promotions activities such as cholesterol screening, mammography, smoking cessation, PAP smears, and hearing and eye examinations on a regular basis.

The program also provides for ready access to health care — military treatment facilities must meet access standards of seven days for routine appointments and 24 hours for acute care.

Direct questions concerning Tricare to the local Tricare Customer



The dental clinic supports more than 6,500 active duty personnel.

Service Center at (719) 264-5000 or contact the Beneficiary Counselor and Assistance Coordinator at (719) 556-1016.

If you have problems with debt collection agencies over your denied claims, contact the Debt Collection Assistance Officer at (719) 556-1016.

You may also visit the Tricare Service Center located within the Peterson clinic.

AEROSPACE PHYSIOLOGY UNIT

The Aerospace Physiology Unit provides human performance enhancement training to Department of Defense aircrew members from the Rocky Mountain region, Air Force Academy cadets, and civilian pilots certified through the Federal Aviation Administration. Training is comprised of classroom instruction and an altitude or hypobaric chamber flight.

Classes are arranged and offered according to the aircrew's present or future aircraft type or mission role. Classroom instruction is aimed at identifying and helping aircrew members minimize personal and mission-related risks that negatively influence human performance. Topics of instruction include:

- Altitude-related physiology
- Situation awareness and attention management
- Mission-driven and selfimposed stress
- Spatial disorientation and visual illusions
- G-force induced loss of consciousness

During the altitude chamber flight portion of training, aircrews are exposed to an un-pressurized environment.

This allows aircrews to experience the effects of atmospheric pressure changes on the body, familiarize themselves with symptoms of hypoxia (oxygen deprivation) and learn how and when to use their oxygen equipment. The Aerospace Physiology Unit, building 425, is open from 6:30 a.m. to 3:30 p.m. Monday through Friday. To schedule training, call 556-4185.

HEALTH AND WELLNESS CENTER

The HAWC offers classes and individual counseling in wellness areas such as nutrition, fitness, tobacco cessation, CPR, self-care, cholesterol control, weight management, and health-risk assessment. Certain programs are limited to active-duty members. Exercise programs are open to those over the age of 16.

Located in the fitness and sports center, building 560, the HAWC's hours are 7 a.m. to 5 p.m., Monday through Friday.

Free classes and programs are open to all DOD ID cardholders. The HAWC is a member of the "People Helping People Team," also known as the Integrated Delivery System.

The HAWC is neither equipped nor staffed as a medical rehabilitation center and follows exercise guidelines set forth by the American College of Sports Medicine. For more information, call 556-4292.

LIFE SKILLS CENTER

The Life Skills Center is located in building 1171 adjacent to the base library. The facility houses the Alcohol and Drug Abuse Prevention and Treatment Program, the Family Advocacy Program and Mental Health Services.

The Life Skills Center works to prevent and treat substance abuse problems, family maltreatment (to include emotional, physical and sexual maltreatment), and mental health difficulties, with a focus on helping people better handle the stresses of daily life associated with a career in the military.

The Life Skills Center offers classes to help build essential skills, sometimes followed with individual or group psychotherapy as needed. When requested, the center will send people to units for briefings or workshops.

Classes available through the Life Skills Center include, but are not limited to:

- Stress Management
- Parenting
- Family Abuse Awareness
- Assertive Communication
- Relationship Loss
- Suicide Prevention
- Relationship Enhancement Program

In Family Advocacy, the Exceptional Family Member Program assists military people with family members needing specialized educational, medical or emotional care.

EFMP also helps the member locate and use appropriate services for their dependents. Enrollment of special needs family members is mandatory. The nurse specialist assists full-time parents as needed.

Though primarily an active-duty clinic, family members are welcome to use the prevention courses available.

For more information, to set up an appointment or sign up for a class, call the Life Skills Center and ADAPT at 556-7804 or Family Advocacy at 556-8943.

721ST MISSION SUPPORT GROUP

The 721st Mission Support Group ensures the people at Cheyenne Mountain Air Force Station have all the support they need to carry out NORAD's many missions.

721ST COMMUNICATIONS SQUADRON

The 721st CS operates and maintains command, control, computer, communication, and intelligence systems that process, reduce, and

display the air, land and space picture for the Missile Warning Center, Space Control Center, NORAD Battle Management Center and the NORAD- USNORTHCOM Command Center.

The squadron ensures connectivity for more than 4,000 data circuits to sensor sites and forward users around the world. Its command and control systems are always available for NORAD missions.

721ST SECURITY FORCES SQUADRON

The 721st SFS provides a safe and secure environment for the missile warning, air defense, and space defense centers located within the Cheyenne Mountain AFS complex. Along with a limited law enforcement mission, the squadron manages a pass and registration section to issue restricted area badges and vehicle decals. It also provides security oversight for classified material in the hands of DOD employees and contractors. The squadron has base defense mobility squadron ready for worldwide deployment.

821ST AIR BASE GROUP

The 821st Air Base Group, Thule Air Base, Greenland — the northernmost U.S. base — is the host unit for Thule Air Base. The group is a geographically separated unit of the 21st SW.

The 821st ABG:

Operates a 10,000-foot runway and associated airfield, the only airfield in northern Greenland capable of supporting jet aircraft.

Operates the world's northernmost deep-water port.

Provides logistics re-supply operations support for smaller military sites both in Greenland and northern Canada, as well as support for several arctic scientific studies.

MISSION

The mission of the 821st ABG is to operate and maintain Thule Air Base in support of missile warning and space surveillance operations missions.

The 821st ABG provides security, communications, civil engineering, personnel, services, logistics, and medical support to remote active duty units in a combined United States, Canadian, Danish, and Greenlandic environment of more than 800 military, civilian, and contractor personnel.

The 821st ABG operates DOD's northernmost seaport and provides a unique platform for arctic training, international scientific research, and environmental programs.

Because of its location in the arctic, the base is completely self-sufficient, with its own electric and steam plants, and water filtration and pumping system. The unit maintains 65 miles of roads, which connects it to several locations necessary to support the mission.

HISTORY

In 1946, a combined Danish-American radio and weather station was established at Dundas, later called Thule.

International tensions prompted Denmark and the United States to sign a defense treaty allowing the construction of a complete air base. Thule was built during the summers of 1951 and 1952.

The origin of the 821st ABG goes back to the establishment of the Ballistic Missile Early Warning Site in 1961.

Throughout the years, several commands were responsible for the base, including Northeast Air Command, Air Defense Command and Strategic Air Command.

The unit was first designated as the 12th Missile Warning Squadron and later became the 12th Missile Warning Group.

AFSPC took control of Thule in 1983 and the unit was redesignated as the 12th SWS in 1992.

In June 2002, the 821st Air Base Group was created as the host unit for Thule Air Base.



The 821st Air Base Group is located at Thule Air Base, Greenland.

COMMUNITY SERVICES



Ent Federal Credit Union has a branch office on Peterson Air Force Base.

ENT FEDERAL CREDIT UNION

People assigned to Peterson Complex can become members of the Ent Federal Credit Union, which has a branch office on Peterson AFB in building 1345.

For additional information on services the credit union offers, call (719) 574-1100.

5 STAR AFBA BANK

5 Star AFBA Bank branch office is in building 1485. The bank offers a wide range of services, including no-fee gold and standard Visa and MasterCard, checking accounts, money market deposit accounts, certificates of deposit, student loans, and home mortgages. For more information, call (719) 574-2777.

AMERICAN RED CROSS

The American Red Cross office serves the Peterson Complex, U.S. Air Force Academy, and other geographically separated units. Call (719) 556-7590 or DSN 834-7590 for more information. For emergency service after duty hours and on weekends, call (719) 526-2311 for the Red Cross duty worker.

FAMILY SUPPORT CENTER

The family support center enhances quality of life and supports

unit readiness by helping individuals and families adapt to the demands of Air Force life. Some of the many products and services offered include:

- An Information and Referral Program to help people identify their needs, determine the appropriate forms of assistance and direct them to the right resources.
- The family readiness program provides services for troops when they mobilize, deploy, or evacuate. Information packets are available to help families prepare for readiness issues and reunions after deployments.
- The relocation assistance program provides information and assistance to help minimize the impact of moving on the fiscal and emotional well-being of military and civilian members and their families.
- There are more than 18 services and programs developed to assist inbound and outbound personnel.
- A reference room is available with all your relocation needs. There are useful books, helpful handouts and computer resources in this self-help center.

Family services is the volunteer branch of the family support center. These valuable volunteers provide a loan closet, maintain informational brochures and videos on other military installations, and loan foreign military tapes. Family services also provides complimentary layettes for newborn infants of E-5s and below

The transition assistance program helps separating or retiring Air Force members with legal, financial, and educational benefits. There is also an extensive job search program that includes one-on-one counseling and skill-development seminars.

An employment resource center has computer software to help people complete resumes, write cover letters, and access job listings. There is a variety of information available for job seekers.

The spouse employment program provides career counseling, job search techniques, computer instruction to upgrade skills, as well as job referrals and networking opportunities.

The volunteer program recognizes the contributions of volunteers and strives to link individuals with agencies that will enhance personal and professional development.

The personal financial management program provides individual and family budget counseling, debt eduction plans, and transition planning. Classes are available on checkbook management, credit, investments and budgeting for a baby.

The Air Force Aid Society offers emergency financial assistance through interest-free loans or grants. Educational loans and grants are also available for family

COMMUNITY SERVICES



The base exchange houses many service shops.

members seeking a vocational certificate or graduate degree. The AFAS also sponsors the following programs: nursing moms, Car Care Because We Care, respite for EFMP children and bundles for babies.

A limited emergency food pantry provides temporary aid to families who need assistance.

For more information about any of the family support programs, call the center at 556-6141 or DSN 834-6141.

BASE EXCHANGE

The base exchange sells compact disks and tapes, jewelry, clothing, camera, radio, television and stereo equipment, major appliances, magazines, luggage, and many other convenience items.

Other services include pizza and hot dog stands, beauty and barber shops, optical center, and a watch repair shop.

All stores accept major national credit cards.

The main exchange hours are from 9 a.m. to 9 p.m. Monday through Saturday, and 10 a.m. to 6 p.m. Sunday.

The Military Clothing Sales Store, building 1465, has military clothing items and an alterations shop.

There are two service stations on Peterson. One is a self-service facility in building 1360. It provides repair and vehicle maintenance service. The other service station is at the Shoppette, adjacent to family housing.

The service station and the Shoppette are open 24 hours a day. The Shoppette carries beverages, food, magazines, health and beauty aids, and pet supplies. The Shoppette's package store offers non-alcoholic and alcoholic beverages, and limited party supplies.

COMMISSARY

The commissary is near the base exchange and is located in building 1435. It is open Monday-Friday from 9 a.m. - 8 p.m., Saturday from 8 a.m. - 6 p.m., and Sunday from 9 a.m. - 5 p.m. The commissary is also open

30 minutes prior to posted hours to accommodate handicapped customers. Call (719) 556-7765 or DSN 834-7765 for more information.

PIKES PEAK COMBINED SPOUSES CLUB

The Pikes Peak Combined Spouses Club provides support to all spouses. Membership is open to all spouses, regardless of sponsor's rank. Peterson's Officers' Wives Club and the Enlisted Spouses Club combined to provide support to all spouses. Club members look forward to meeting new spouses, and increasing the availability to one another through this organization. The club also supports a variety of charities. For more information, go to:
www.GEOCITIES.com/pikes

peak CSC.

THRIFT SHOP

The Pikes Peak Combined Spouses Club operates a thrift shop. You'll come for the selection and stay for bargain prices. The thrift shop is in building 615 and is open from 9 a.m. to 2 p.m. Tuesday through Friday, and the first and third Saturday of each month from 10 a.m. to noon. The thrift shop is closed in July. For more information, call (719) 596-4463.



Peterson's commissary is open six days a week.

COMMUNITY SERVICES

BASE CHAPEL

The base chapel in building 1410 offers daily and weekly services. Spiritual, social, educational, humanitarian and cultural organizations and activities are available.

Protestant and Catholic choirs enhance the atmosphere of worship. Jewish faith members attend services at Temple Shalom in Colorado Springs or the Air Force Academy Cadet Chapel.

A chaplain is available 24 hours a day. Call (719) 556-4442 during duty hours or (719) 556-4805 evenings, weekends, and holidays.

CHAPEL SCHEDULE

Protestant: 11 a.m. traditional, 12:30 p.m. Inspirational, and 5 p.m. Contemporary Services.

Communion is celebrated regularly in all three services. Sunday School, ages 3 to adult, is at 9:35 a.m.

Wednesday Family Night (meal and education) is each Wednesday at 6 p.m.

Protestant Music ministries: Bell Choir meets Thursday at 5:30 p.m. Children's Choir meets each Wednesday at 5:15 p.m.

Traditional Service Choir meets each Wednesday at 6 p.m. Inspirational Service Choir meets Thursdays at 6:30 p.m. Contemporary Praise band meets Thursday evenings at 6:30 p.m.

Catholic: Saturday reconciliation, 4 p.m. Saturday Mass 5 p.m. Sunday Mass 9 a.m. Sunday Family Religious Education pre-kindergarten through grade 12 and adults.

Jewish: On base, currently none. Off base, Temple Shalom. 1523 E. Monument. 7:30 p.m. Fridays and 9:30 a.m. Saturday. Call (719) 634-5311. U.S. Air Force Academy Cadet Chapel 7 a.m. Thursdays and 8 p.m. Fridays. Call (719) 333-2636. Schriever Air Force Base call (719) 567-3705.

Eastern Orthodox: On base, currently none. Off base, Saints Constantine and Helen Orthodox at



Peterson's chapel serves many spiritual needs.

2770 N. Chestnut. Sunday Divine Liturgy 9:30 a.m. and Saturday Vespers 6 p.m.; call (719) 473-9238. U.S. Air Force Academy Cadet Chapel Sundays at 10 a.m. Call (719) 333-2636.

JOINT PERSONAL PROPERTY SHIPPING OFFICE

The main office is located at 121 South Tejon St, Suite 800, Colorado Springs. The primary phone number is (719) 554-9298, and core hours are 7:30 a.m. to 4:30 p.m. Monday thru Friday.

The JPPSO's area of responsibility has grown recently to include 22 military bases in 16 surrounding states. The JPPSO's hours of operation are 7:30 a.m. to 4:30 p.m. Monday through Friday. The JPPSO is closed on holidays. All inbound customers will call the IVR number (719) 554-9298 to check on inbound status, once your shipment

has arrived call (719) 554-9291 to schedule delivery.

There are processing offices at Peterson AFB, U.S. Air Force Academy and Fort Carson to provide counseling on shipping entitlements and assistance in completing required documentation. They are located at the following:

Peterson office, Building 350 room 510, 719-554-4196 USAFA office, Community Center, Building 5160, 719-333-3007

Fort Carson office, Building 1220, 719-526-3757

Outbound customers should call any of the appropriate processing offices to make an appointment for assistance with your shipping needs.

LEGAL SERVICES

Legal assistance for all personal civil matters is available at the base legal office in building 350. Legal advice will not be provided on criminal or most business matters.

COMMUNITY SERVICES

Legal assistance is available on a walk-in basis from 1 to 2:30 p.m. on Monday, Tuesday, Thursday and Friday.

Notary public service is available daily from 1 to 3 p.m. Powers of Attorney can be drawn up without an appointment, but time should be allowed for briefing and preparation. Both services are free of charge.

CLAIMS OFFICE

File any claims for damage to household goods and personal property at base legal, building 350. Appointments are necessary. Claims are accepted Monday-Wednesday from 8 to 10 a.m. by appointment or on a walk-in basis.

For more information, call DSN 834-4871 or (719) 556-4871.

AREA DEFENSE COUNSEL

The Area Defense Counsel, building 350, provides legal services for military members facing military criminal matters or adverse military actions.

Typical defense functions include representing clients in court-martial and Article 15 actions. Call (719) 556-7611 or DSN 834-7611.

PUBLIC AFFAIRS

Public Affairs advises and assists commanders in communicating Air Force messages to Air Force people and the American public. PA also identifies and manages communication issues impacting the Air Force's ability to conduct its peacetime and wartime missions.

The base newspaper, the **Space Observer**, is part of the internal information section. It keeps people informed about base-level news and activities, and Air Force issues and policies. More than 7,000 copies are distributed each Thursday. An electronic version is available at: www.spaceobserver.com.

In addition to the base newspaper, the commander's action line column answers complaints, suggestions, or comments. All callers should first try to solve the problem or complaint by using their chain of command and the affected agency.

Call the ActionLine at DSN 834-7777 or (719) 556-7777 and your call will be recorded.

If publishing the item will help a number of people, the question and response are published in the base newspaper.

If you want to leave your name and telephone number when you call, you will receive a personal answer even if it isn't printed in the paper. Internal information also publishes the base guide and base map.

The media relations section is the liaison between the base and local media outlets, releasing information about Air Force activities and people to newspapers, radio, and television stations. Media relations also coordinates answers to queries received from the media, and escorts media representatives onto Peterson.

The community relations section provides base tours, speaking programs, and information to public groups.

COMMANDER'S ACCESS CHANNEL

The Commander's Access Channel, base cable channel 3, is designed to inform people on base about upcoming events and announc ements through a dedicated cable channel broadcast directly to work centers and base housing.

Typical announcements include force protection changes, Service's operating hours, special events, food specials at the clubs, and notification of commander's calls, to name a few. Information that plays on air is submitted by different units and can be submitted to the public affairs office at: access.channel@peterson.af.mil.

The public affairs office is responsible for managing overall program content and will review inputs and schedule them into the system.

MUSEUM

The Peterson Air and Space Museum, building 981, displays items depicting the base's history and missions. The museum building was once the Colorado Springs Municipal Airport terminal, and today is part of the Colorado Springs Municipal Airport Historic District.

The museum is open Tuesday-Saturday; and is closed Sunday, Monday, and holidays.

Volunteers are always needed to support the museum's many restorations projects. To volunteer or to check into the list of membership benefits, contact the museum curator at (719) 556-4915.

For information on joining the Peterson Air and Space Museum Foundation, Inc., a 501(c)(3) non-profit corporation that operates on memberships and donations, call the museum at (719) 556-4915.



Peterson's museum was the original home of the Colorado Springs Municipal Airport Terminal.

TENANT ORGANIZATIONS



The 302nd AW supports firefighting efforts across the nation each year.

302ND AIRLIFT WING

The 302nd Airlift Wing, Colorado's only Air Force Reserve flying unit, is the largest tenant organization on Peterson. It has approximately 1,200 Reservists and 275 full-time employees assigned. The wing is one of 12 C-130 Air Force Reserve units located throughout the nation.

The wing is assigned 15 C-130H3 Hercules aircraft, which are flown by the 731st Airlift Squadron.

The mission of the 302nd AW is to train, equip, and employ airlift forces in worldwide support of our nation's vital interest.

A 302nd AW unit can be activated and deployed from the United States to any location in the world within 72 hours.

When called upon, the 302nd AW also performs fire suppression missions with two Modular Airborne Firefighting Systems. These systems are owned by the U.S.D.A. Forest Service and can be activated and installed on the aircraft within hours. The wing is the only Air Force Reserve unit trained and equipped for the MAFFS mission, which involves air-dropping fireretardant chemicals from a height of 150 feet above the ground. The wing has flown firefighting missions throughout the western United States since the 302nd took on

the Reserve portion of the MAFFS mission in 1993.

In December 2001, the 302nd AW became the first Air Force Reserve C-130 unit to mobilize and deploy in support of Operation Noble Eagle and Operation Enduring Freedom. During that period, members of the 302nd Security Force Squadron were mobilized and deployed to various locations around the globe. In 2003 and 2004, several members of the Airlift Control Flight, Aeromedical Staging Squadron and Transportation were mobilized and deployed in support of Operation Iraqi Freedom.

ABOUT THE AIRCRAFT

The C-130H has a crew of five: pilot, co-pilot, navigator, flight engineer, and loadmaster. The aircraft has a maximum allowable payload of 43,550 pounds and carries 92 combat troops, 64 paratroopers or 74 patients and a medical crew of one flight nurse and two medical technicians when configured for aeromedical evacuation.

Using its aft loading ramp and door, the C-130 can accommodate a wide variety of oversized cargo, including everything from utility helicopters and six-wheeled armored vehicles to standard palletized cargo and military personnel. In an aerial delivery role, it can air drop loads up to 42,000 pounds or

use its high-floatation landing gear to land and deliver cargo on rough, dirt strips.

The Lockheed aircraft boasts state-of-the-art avionics and powerful engines, which increase its allowable cargo load, range and altitude capability. On-board sensors warn of oncoming aircraft or incoming missiles. The aircraft is also equipped with dispensers that release chaff and flares to decoy enemy missiles away from the aircraft.

Other enhancements include Global Positioning System equipment, low-power color radar and night-vision interior lighting that allows aircrews to use night-vision goggles.

ORGANIZATION

The 302nd AW comes under the operational control of the Air Force Reserve Command, headquartered at Robins AFB, Ga. When called to active duty through presidential order, the wing would be gained by 15th Air Force and would become an active-duty unit under Air Mobility Command, Scott AFB, Ill.

The 302nd also provides support to the 310th Space Group, Air Force Reserve's only space operations group. The 310th Space Group's units at Schriever AFB, Colo., currently operate three different satellite systems for the Department of Defense and the Department of Commerce, including the Navstar Global Positioning The 7th Operations Squadron operates the Defense Meteorological Satellite Program in support of the Department of Commerce and the National Oceanic and Atmospheric Administration. They track satellite launches and their "health" into early orbit and handle routine operations, satellite emergencies and satellite disposal.

HISTORY

Established as the 302nd Troop Carrier Wing on May 16, 1949, the 302nd AW was first activated by the

TENANT ORGANIZATIONS



A 302nd AW C-130 over the Royal Gorge Bridge.

Reserve on June 27, 1949. In the mid-1950s, the wing flew airlift operations in the United States and overseas.

The 302nd AW was called to active duty during the Cuban missile crisis of 1962. During the 1960s, wing aircraft and crews performed world-wide airlift missions and participated in numerous tactical exercises. The unit was deactivated on April 1, 1981. In mid-1983, the unit, then designated the 91st Tactical Airlift Group, moved to newly constructed facilities on Peterson AFB and reactivated April 1, 1985.

The wing received one of its most challenging tests in 1990-91 with Operations Desert Shield and Storm. More than 600 wing members — including flying, air cargo, medical and maintenance personnel —

deployed to the Persian Gulf, England, and stateside locations to support active-duty operations.

At the end of the Gulf War, the 302nd AW supported Operation Provide Comfort, air-dropping food and supplies to the Kurdish refugees.

The wing supported operations Provide Relief and Restore Hope in Somalia, Coronet Oak in Panama, Provide Promise's humanitarian airlift to Bosnia, and hurricane relief to Homestead AFB, Fla.

In 1999, the wing also assisted in humanitarian relief to refugees from Kosovo and Operation Allied Force.

The wing was most recently activated in support of Operations Enduring Freedom and Noble Eagle in 2001, flying airlift missions out of Europe. The wing's security forces squadron provided aircraft security

and air base defense throughout the United States and in the Southwest Asia theater during the war.

200TH AIRLIFT SQUADRON

The 200th Airlift Squadron is the only C-21A (Lear 35) unit in the Air National Guard, and flies the newest C-21 model aircraft in the Air Force.

In November 1997, the 200th ALS took delivery of the first of two C-21A aircraft and in April 1998 begin flying missions assigned by the Joint Operational Support Aircraft Center.

The unit moved from Buckley Air National Guard Base to Peterson in April 1999. Current manning includes 19 full time and traditional guardsmen, 15 rated pilots and four

TENANT ORGANIZATIONS



Peterson is home to Det 4, AFOTEC.

enlisted support people, plus contract maintenance that is shared with an active-duty C-21 flight.

367th RECRUITING SQUADRON

The mission of the Air Force Recruiting Service is to recruit a high-quality volunteer force from a cross-section of America. Emphasis is on recruiting intelligent young men and women with no prior military service who can be trained to handle the sophisticated systems and equipment of today's highly technical aerospace force.

The Air Force Recruiting Service is also responsible for recruiting chaplains, physicians, dentists, nurses, health care administrators, and Biomedical Science Corps officers in a variety of specialties from civilian sources and for obtaining officer candidates for the Air Force Reserve Officer Training Corps and Officer Training School.

The 367th Recruiting Squadron covers more than 550,000 square miles in the Western and Southwestern regions of the United States. The 367th RS is divided into eight enlisted, non-prior service flights, each responsible for

different parts of the squadron's zone. The squadron has one officer accessions flight that has five offices located throughout our area, and four military entrance processing stations.

544TH INFORMATION OPERATIONS GROUP

The 544th Information Operations Group provides space-related information operations expertise throughout the space arena.

It is the only Air Combat Command unit under the 67th Information's Operations Wing that performs this mission in support of Air Force Space Command, 14th Air Force (SPACEAF), and USSTRATCOM.

The group is the Air Force leader in gaining, exploiting, and applying global space-derived and spacerelated intelligence to achieve information dominance.

The group's focus is to the final frontier of space and information operations.

The mission includes all aspects of information operations, from traditional intelligence missions, the core-focus of intelligence professionals for years, to the latest IO technologies.

84TH AIRLIFT FLIGHT

The 84th Airlift Flight operates eight C-21A aircraft, providing operational support airlift throughout North America. The unit routinely supports top U.S. and Canadian commanders, the Superintendent of the Air Force Academy, key federal officials, members of Congress and seniorranking military leaders.

The unit also provides a 24-hour alert for time-sensitive medical evacuation missions which could be required to go anywhere in the United States.

The 84th is staffed primarily by first assignment pilots who acquire valuable flying experience operating C-21A aircraft. In wartime, the C-21A provides worldwide, time-sensitive movement of people and cargo.

Det 4. AFOTEC

The Air Force Operational Test and Evaluation Center was established in 1974, as a direct reporting unit to the Air Force Chief of Staff, responsible for identifying operational deficiencies on weapons systems before designated production and acquisition decisions.

Detachment 4 was originally established in 1980 to support mobile MX missile development at Kirtland AFB, N.M. In 1984, Det. 4 became an operating location here, in support of space-related testing and to serve as a liaison to AFSPC.

Today the fine men and women of Det. 4 continue in this proud tradition as the primary operational testers of space, missile systems and missile defense whose procurement costs approach \$80 billion.

These professional testers have become the first line of defense, ensuring present and future space systems continue to defend our borders and troops worldwide, and helping to ensure we are never again at a disadvantage in the space arena.



Proceeds from the Pikes Peak or Bust Rodeo go to local area military installations MWR programs.

A GOOD NEIGHBOR

The diversity of Peterson doesn't stop at the gate. It resides in the surrounding strong communities where our military members live.

Peterson has always been a strong supporter of organizations outside of the gate for many years. Some of the annual events supported by the base include:

CARE AND SHARE "HARVEST OF LOVE"

Care and Share of Southern Colorado is a non-profit organization that collects food for distribution to area food banks. Their largest annual food drive occurs in November and is called the "Harvest of Love."

Peterson has supported the food drive by providing volunteers and vehicles to pick up donations from area schools, unload them at the warehouse, and package them into sensible units.

COLORADO SPRINGS SCHOOL DISTRICT 11

The 21st Space Wing also is a proud partner with Colorado Springs School District 11. Activities supported by wing members include supporting classes with volunteers for school events — science fairs, career days, tours, guest lecturers, and mentors. The wing also sponsors the Mitchell High School Junior ROTC program.

PIKES PEAK OR BUST RODEO

One of the biggest annual events supported by Team Pete is the Pikes Peak or Bust Rodeo.

The rodeo has been a Colorado Springs, tradition since 1937 and has always showcased the pinnacle of rodeo talent and action, providing wholesome entertainment for the Pikes Peak community.



 ${\it Colorado Springs \ has \ many \ local \ attractions, \ such \ as \ the \ Broodmoor \ Hotel \ at \ the \ base \ of \ Cheyenne \ Mountain.}$

Held every August, proceeds from the rodeo go to area military installations MWR programs.

SILVER KEY SENIOR SERVICES

Silver Key Senior Services is an organization dedicated to the elderly. This non-profit organization, founded in 1971, annually assists more than 15,000 elderly in the Pikes Peak region.

Their goals are to promote independent living for our elders; help fulfill their basic and social needs; strengthen their self-sufficiency; increase their self-reliance; and provide meaningful replacements for those losses associated with advancing age. Team Pete members

supported a paint-a-thon, just one of many volunteer projects.

LOCAL INSTALLATIONS

Colorado Springs' reputation as a prime location for important military installations got its start in the 1940s when Fort Carson was established on 137,000 acres a few miles south of the city.

FORT CARSON

Fort Carson is located south of Colorado Springs in the shadow of Cheyenne Mountain. Approximately 15,000 active-duty soldiers and 1,300 civilians are stationed at "The Mountain Post."

The major units assigned to the post include a mechanized infantry

brigade, a Special Forces group, an armored cavalry regiment, and an area support group. Many other smaller units also call Fort Carson home.

Peterson people are often referred to Evans Army Community Hospital located in building 7500 on Titus Boulevard. The five-story medical complex has a 76-bed capacity. The two-story clinic building contains 400 examination and treatment rooms. A common area connects the clinic building and the main hospital. This area includes the main entrance, medical library, chapel and pharmacy.

Fort Carson is proud of its 18-hole championship golf course, Thunder Alley Bowling Center, Mountain Post Sports Complex, Outdoor



United States Air Force Academy, located in northwestern Colorado Springs, lays the Air Force foundation for thousands of officers each year.

Recreation Complex, and auto and woodworking shops.

AIR FORCE ACADEMY

The military's presence expanded with the Air Force Academy in the 1950s. It occupies more than 18,000 acres of land just northwest of Colorado Springs. Just over 4,200 cadets attend the Academy. More than 1,000 men and women enter the academy each year to begin a four-year program that leads to a commission in the Air Force.

In addition to serving the health care needs of all the cadets and active-duty people at the academy, its hospital provides inpatient medical care for people assigned to Peterson AFB.

The academy is one of the most popular tourist attractions in Colorado. Nearly 1 million people visit the facility each year. People also come to see the Air Force Falcons compete in Mountain West Athletic Conference athletic events. For ticket information, call (719) 472-1895.

SCHRIEVER AIR FORCE BASE

Schriever Air Force Base, located approximately 10 miles east of Peterson AFB, was established in the mid-1980s.

It is home to the Air Force's 50th Space Wing, a component of AFSPC.

The mission of the 50th Space Wing is to command and control operational Department of Defense satellites and manage the worldwide Air Force Satellite Control Network. The wing operates satellite operation centers at Schriever AFB, and remote tracking stations and other command and control facilities around the world. These facilities monitor satellites during launch, put the satellites in their proper orbits following launch, operate the satellites while they are in orbit, and fix satellite anomalies when they occur.

Also located at Schriever is the Joint National Integration Center. JNIC provides a state-of-the-art capability for Ballistic Missile and Theater Air Defense testing, modeling and simulation, and analysis.

The facility also houses several tenants, including the Space Warfare Center and the Cheyenne Mountain Training System, which supports strategic space systems and missile defense programs.

Schriever is also home to the 310th Space Group, the Air Force Reserve's only Space Operations Group.

COLORADO SPRINGS

Colorado Springs is located on the eastern boundary of the Rocky Mountains. To the east are rolling plains. To the west rises the majestic



Colorado Springs is home to more than 500,000 people.

14,110-foot Pikes Peak, one of many high, scenic peaks of the Rockies.

To the south is the Arkansas River valley with its agricultural lands and the town of Pueblo. To the north lies the Denver metropolitan area.

Much of the city occupies gently rolling hills which slope westward, offering unobstructed views of Pikes Peak and the Front Range from most sections of town.

From the very beginning, Colorado Springs and the Pikes Peak region have been developed as a community with quality of life in mind. Today they offer residents a blend of business opportunities, culture, and unparalleled outdoor recreation.

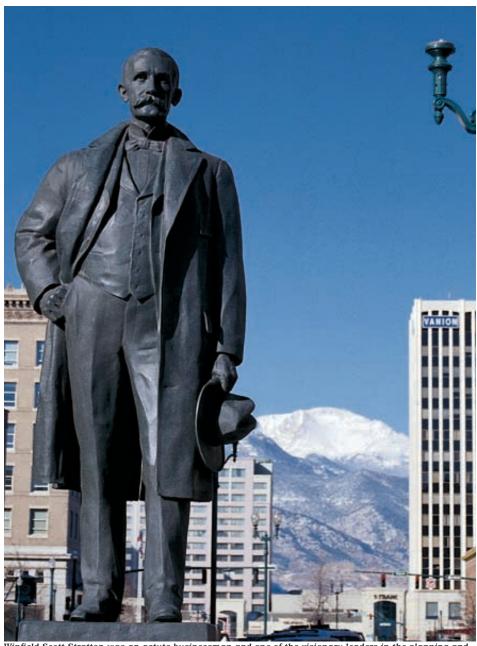
HISTORY

Colorado Springs began as one man's dream. When Gen. William Jackson Palmer first saw the scenic attraction of the Pikes Peak region, he immediately knew it was a location that could attract his wealthy European and East Coast friends. The city's first stake was driven in 1871. Colorado Springs became especially popular with the British and acquired the nickname Little London. Riding the rails, visitors came to see the area's beauty and were inspired to stay by a mild climate and the region's growing resort accommodations.

In the 1890s, Colorado Springs found it was surrounded by more than scenic wealth. Gold was discovered in nearby Cripple Creek in 1891, and Colorado Springs found itself a thriving financial center. The golden years lasted until 1917, when the United States went to silver for its coinage and the local economy once again emphasized tourism.

Looking to expand its economic base, the city offered land to the military in 1942. With the start of World War II, Fort Carson was established on 137,000 acres to the south of Colorado Springs.

The military's presence grew in the 1950s with the opening of the Air Force Academy. Over the next 30 years, Peterson AFB, Cheyenne Mountain AFS, and Schriever AFB



Winfield Scott Stratton was an astute businessman and one of the visionary leaders in the planning and building of Colorado Springs.

helped create Colorado Springs' reputation as the nation's military space capital.

Manufacturing expanded tremendously when the area's quality of life and cost advantages were recognized in the 1960s and 1970s. Today, computers, electronic equipment, semiconductors, precision parts, plastics, heavy equipment, and

countless other high-quality products are manufactured in the Pikes Peak region and shipped to national and international markets.

The amateur sports segment is one of several service industries expanding in the region. Colorado Springs is home to the headquarters of the U.S. Olympic Committee and Olympic Training Center,

the world's finest multisport training facility.

CLIMATE

Colorado Springs' pleasant climate is a key element in the area's high quality of life. Weather in the Pikes Peak region is surprisingly mild; uncomfortable extremes are rare. Despite a moderately high-altitude location near the Rocky Mountains, Colorado Springs on average gets less snow than Denver, Salt Lake City, or Minneapolis.

The mountains capture most of the precipitation from easterly-moving systems, giving the Pikes Peak region dry and sunny weather during most of the year.

At an elevation of 6,035 feet, residents enjoy a number of climatic advantages.

Long and lingering Indian autumns are common, while spring is a mild precursor to summer. Colorado Springs' meteorological classification is an alpine desert with about 250 days of sunshine and only 15 to 16 inches of precipitation per year. Humidity remains comfortably low.

While snow is not uncommon, snowfalls do not remain on the ground long. Sunny days are abundant during the winter and the sun's intensity at this elevation



There are many opportunities for amateur and professional sports competition fans.

quickly melts snow from streets and sidewalks. Warm Chinook winds also help moderate the winter climate. These northwesterly winds can cause rapid increases in temperatures, reminding residents that the Indian meaning of Chinook is "snoweater." Mild, sunny weather in the middle of the winter is typical, allowing residents to

golf, bike, hike, play tennis, and enjoy all types of outdoor activities in the sunshine.

SPORTS, RECREATION AND PARKS

Sports enthusiasts will find many opportunities to run, hike, ski, golf, cycle, fish, camp, and hunt in the Pikes Peak region. There are many amateur and professional competitions available for less active sports fans.

COLORADO SPRINGS PARKS

Colorado Springs has one of the most extensive municipal and regional park systems in the nation with more than 8,000 acres of park area. Major public-use facilities can be found in nearly every neighborhood.

Leading the list of more than 124 parks are five major recreation areas: The Garden of the Gods, Memorial Park, North Slope Recreation Area, Palmer Park, and Cheyenne Canyon.



Public use parks, such as Garden of the Gods in western Colorado Springs, can be found in nearly every neighborhood.

TRAILS FOR HIKING AND BIKING INFORMATION

A growing network of urban and rural trails makes many scenic areas in the Pikes Peak region more accessible to hikers and bicyclists. Hiking and walking opportunities abound in nearby city, county and state parks. Barr Trail, which ascends the east side of Pikes Peak from Manitou Springs, is among several local hikes in nearby National Forest land.

The area's growing ranks of mountain bikers have discovered and developed hundreds of miles of enjoyable trails for all skill levels.

FISHING, RAFTING AND OTHER WATER SPORTS

Reservoirs, natural lakes, rivers, and streams, many in nearby state parks or national forest lands, provide a lot of opportunities for water-related recreation.

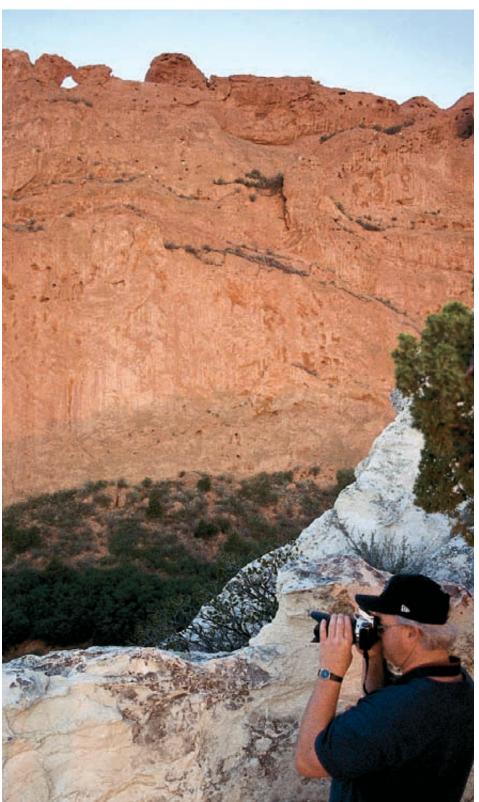
Colorado Springs' Prospect Lake, within Memorial Park, welcomes windsurfers, sailboats and waterskiers. Rampart Range reservoir, a few miles northwest of Colorado Springs near Woodland Park and Pueblo Reservoir, an one-hour drive south, are larger bodies of water for fishing and water sports.

Three small reservoirs on the north face of Pikes Peak, accessible via the Pikes Peak Highway, are open for fishing and small boats.

SPECTATOR SPORTS

The Pikes Peak region is a sports fan's heaven. Local competitions and exhibitions abound, such as world-class athletics at the Olympic Training Center, authentic rodeo. professional golfing, auto racing, and countless of other sports events.

Colorado Springs is home to the Sky Sox, the AAA affiliate for the Colorado Rockies. Sky Sox Stadium, built in 1988, seats up to 10,200 fans for 72 home games each season.



Garden of the Gods, offers visitors plenty of hiking, rock climbing and photo opportunities.



Pikes Peaks annual Auto Hill climb is the oldest auto race in the nation.

The International, a major PGA competition, is held each August at Castle Pines Golf Club, about a 30minute drive north of Colorado Springs.

Rodeo competitions have a large following in the Pikes Peak region. Two major rodeos take place in Colorado Springs each August. The Pikes Peak or Bust Rodeo and the National Little Britches Rodeo are held here each summer. Many smaller rodeos are held in other communities in the Pikes Peak region yearly.

LOCAL ATTRACTIONS

The Colorado Springs area is a haven for sightseers. For detailed information, call 1-800-888-4748 (719) 635-7506, visit the Colorado Springs Convention & Visitors Bureau website

www.ColoradoSprings-travel.com, or write the Colorado Springs Convention & Visitors Bureau, 104 South Cascade, Suite 104, Colorado Springs, CO 80903.

PIKES PEAK **AUTO HILL CLIMB**

The second-oldest auto race in the nation, the annual Pikes Peak Auto Hill Climb, attracts international competitors and thousands of spectators. Held each year on July 4, the Race to the Clouds is 12.4 miles of gravel road with 156 turns and an elevation gain of 4.700 feet to the summit of Pikes Peak.

CRIPPLE CREEK

The famous gold mining town of Cripple Creek is nestled in a volcanic bowl on the west side of Pikes Peak. Cripple Creek was the center

of politics, finance, and entertainment for the mining district, and at the turn of the century it boasted two opera houses, eight newspapers, a stock exchange, and many other attractions.

Now, the former mining town offers limited-stakes gambling, mine tours, narrow gauge train rides, museum exhibits, and a melodrama theater.

OLYMPIC TRAINING CENTER

The headquarters for the U.S. Olympic Committee facility is located on the site of the former Ent Air Force Base at 1750 E. Boulder. Tour guides take you through several training areas, including the gymnastics area, indoor shooting range and pool. For more information, call (719) 866-4618.

FINE ARTS CENTER

Founded in 1936, the Colorado Springs Fine Arts Center, 30 W. Dale, was the nation's first facility designed to cultivate both the visual and performing arts. It houses two unique museum collections, a music and lecture room, a theater, an extensive art library and a comprehensive studio art and humanities program.

The center also offers more than 70 special and ongoing activities every year. For more information, call (719) 634-5581.

SEVEN FALLS

View the "Grandest Mile of Scenery in Colorado." Spectacularly illuminated at night, the canyon offers hiking trails and an elevator that takes you to Eagles Nest, a point on top of the falls allowing you to view its splendor from the air. Seven Falls is only six miles from downtown Colorado Springs.

PIONEERS MUSEUM

Colorado Springs' history comes to life as Indian relics and Western pioneer antiques tell the area's story from the beginning to today. It is located at 215 S. Tejon St. in Colorado Springs.

CHEYENNE MOUNTAIN SCENIC HIGHWAY

The Will Rogers Shrine of the Sun and Cheyenne Mountain Zoo are both on Cheyenne Mountain Scenic Highway. The Shrine of the Sun, hewn out of granite, was built in memory of and presents mementos of Will Rogers. Visitors may climb to the top of the tower for a spectacular view of the Pikes Peak region. For more information, call (719) 633-9218.

CHEYENNE MOUNTAIN ZOO

The Cheyenne Mountain Zoo, the highest zoo in the country at 6,800 feet, is world famous for its diverse and exotic collection of more than 700 animals.

The zoo, opened in 1926, features natural settings for many animals including Wolf Woods, home to two of the 75 Mexican wolves alive today; and Primate World—an indoor/outdoor complex for apes and monkeys. Admission includes a visit to the Will Rogers Shrine featuring stunning murals by Randall Davey, breathtaking views and a granite tower.

The Cheyenne Mountain Zoo, open 365 days a year, is at 4250 Cheyenne Mountain Road just west of Colorado Springs.

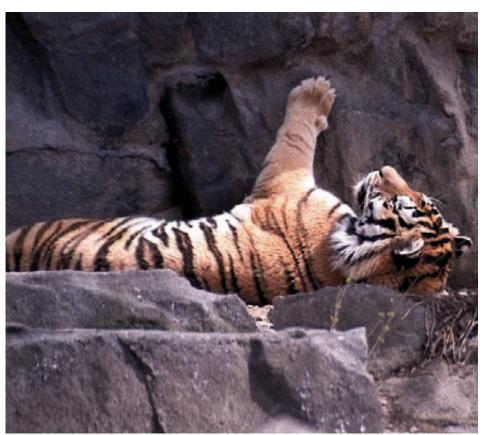
For more information, call (719) 633-9925.

CLIFF DWELLINGS MUSEUM

The Cliff Dwellings Museum has some of the finest artifacts and cliff dwelling homes of the Southwest. Visitors can explore the dwellings room by room. Open year-round seven days a week, museum hours are 9 a.m. to 5 p.m. October-April and 9 a.m. to 6 p.m. in May and September. The hours in June, July and August are 9 a.m. to 8 p.m. The museum is five miles west of Colorado Springs on U.S. 24 at exit 141 near Manitou Springs. For more information call (719) 685-5242.

GARDEN OF THE GODS

Nothing says "Colorado Springs" quite like these towering red rock formations at the base of Pikes Peak. Hike, bike or drive through the 1,400-acre park and watch for big horn sheep, deer and a variety of birds. Start your visit at the Garden of the Gods Visitor Center with its hands-on exhibits explaining the geology, ecology, plants, and history of the area. For more information, call (719) 634-6666.



The Cheyenne Mountain Zoo is a popular attraction.



The Arkansas River runs through the Royal Gorge.

CAVE OF THE WINDS

Be sure to bring your camera for this fascinating 40-minute guided tour through caverns formed millions of years ago. Tours leave about every 15 minutes. Bring a light jacket and comfortable shoes. The cave is just six miles west of Colorado Springs on U.S. Highway 24 above Manitou Springs. For more information, call (719) 685-5444.

PIKES PEAK COG RAILWAY

Take an unforgettable panoramic trip that leads you to the 14,110-foot summit of America's most famous peak. Modern Swiss trains operate daily during the summer, departing from the depot at 515 Ruxton Ave. in Manitou Springs. Round trip is three hours and 10 minutes. For more information, call (719) 685-5401.

ROYAL GORGE

On the Royal Gorge Scenic Railway you can take a 30-minute, three-mile train ride to the rim of Point Alta Vista and the Royal Gorge Canyon. You also can ride the white water of the Arkansas River. Half-day, one-and two-hour rides are available.

Two-hour rides extend to the bottom of the gorge with a rest stop along the Arkansas River.

Rocky Mountain National Park is located about two hours north of Colorado Springs. For more information, call (719) 275-7507 or 1-888-333-5597.

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The San Luis Valley — 7,500 feet above sea level — is a desert. Three times larger than Delaware, it receives less than 8 inches of moisture a year. This area houses the world's tallest sand dunes, piled to heights of more than 700 feet.

LOCAL COMMUNITIES

Nearby communities offer many attractions - from professional sports in Denver to the colleges and universities in Pueblo and Colorado Springs, to the hiking trails and mountains in the area.

MANITOU SPRINGS

Manitou Springs, just west of Colorado Springs, takes its name from the many mineral springs in the area. The area once was marked off as a sanctuary by the local Indian tribes who attributed supernatural powers to the springs' waters. Today, Manitou Springs thrives as a tourist resort.

FOUNTAIN VALLEY

Fountain Valley includes the communities of Fountain, Widefield, and Security, Colorado. These communities are located approximately 10 miles south of Colorado Springs and 30 miles north of Pueblo along Interstate 25 at 5,546 feet above sea level. The city of Fountain was established in 1859 and got its name from nearby Fountain Creek, named by early French explorers La Fontaine qui Bouille, "the springs that boil." Security was established by American builders in 1953 and was named to reassure prospective home buyers. Developer Jules Watson developed the connecting Widefield area in 1965 and chose the name to express the concept of open space.

DENVER

Denver, the state capital, is about an hour's drive north of Colorado Springs on I-25. It is a center for music, art, education, sports, outdoor recreation and entertainment in Colorado.

Denver supports professional basketball, football, baseball and soccer teams. The Denver Art Museum, Denver Botanic Gardens, Children's Museum, Museum of National History, Gastes Planetarium, Denver Mint, governor's mansion, Pioneer Museum, National Western Stock Show, and Red Rocks Amphitheater are other attractions.

PUEBLO

Pueblo, 40 miles south of Colorado Springs on I-25, offers the Pueblo Civic Symphony, city park band concerts, the Broadway Theater League and University of Southern Colorado concerts.

For more than 100 years, Pueblo has been the home of the Colorado State Fair. The event attracts more than a million visitors each year. Top national entertainers, a rodeo, and a military appreciation day are highlights.



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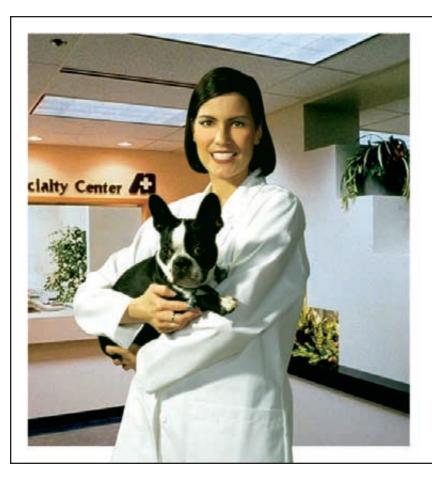
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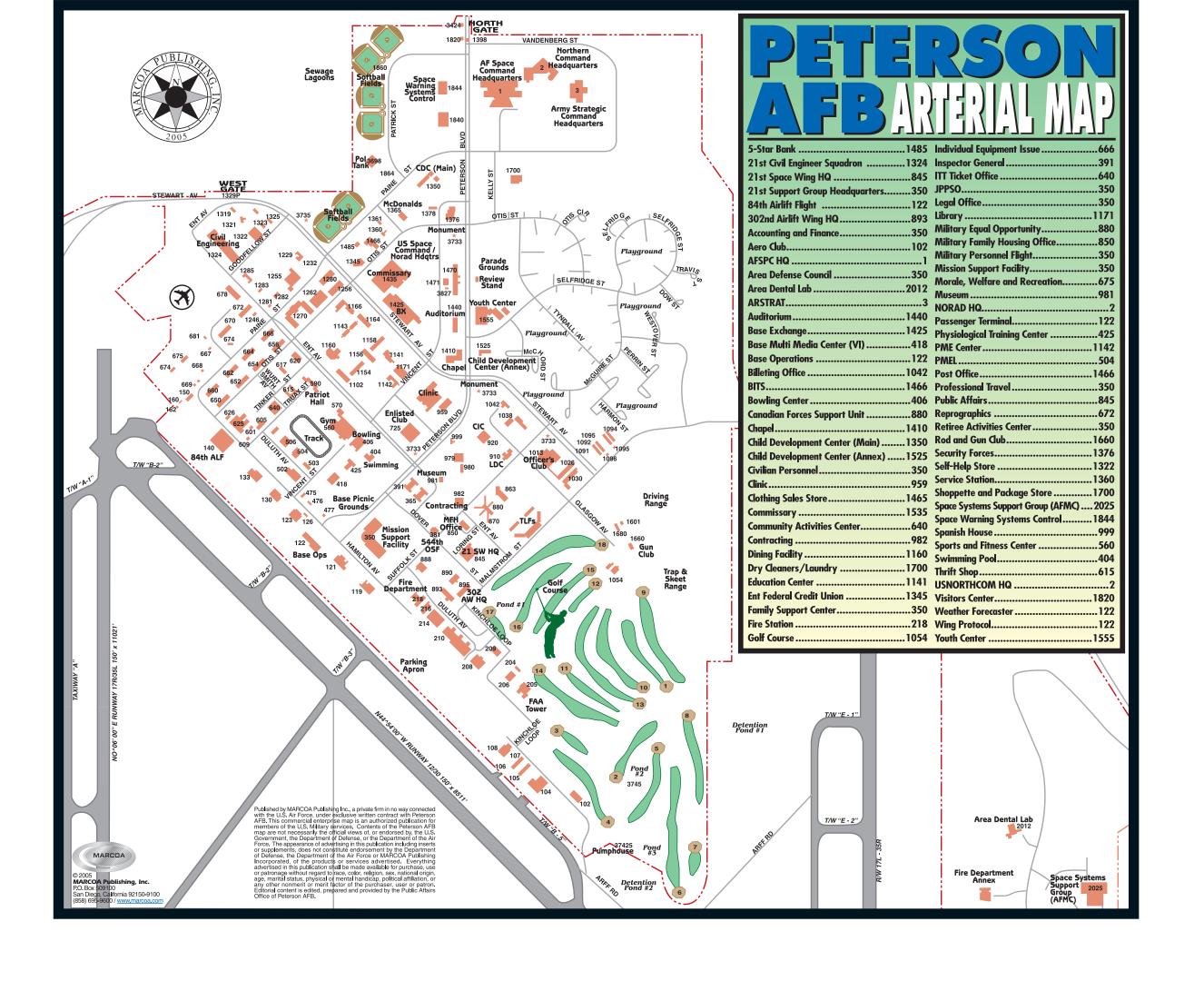
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When you enter The Knolls, you'll admire and enjoy the peaceful grounds that are surrounded by mature landscaping and trees. Our exercise facility, newly remodeled clubhouse, pool and hot tub provide a great place to relax. We're located near I-25 and downtown and are adjacent to the Uintah Gardens Shopping Center. Experience elegant features at an affordable price with the mountains above the city below.

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FEATURES:

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- W/D hookups*
- · Heated, sparkling pool/hot tub
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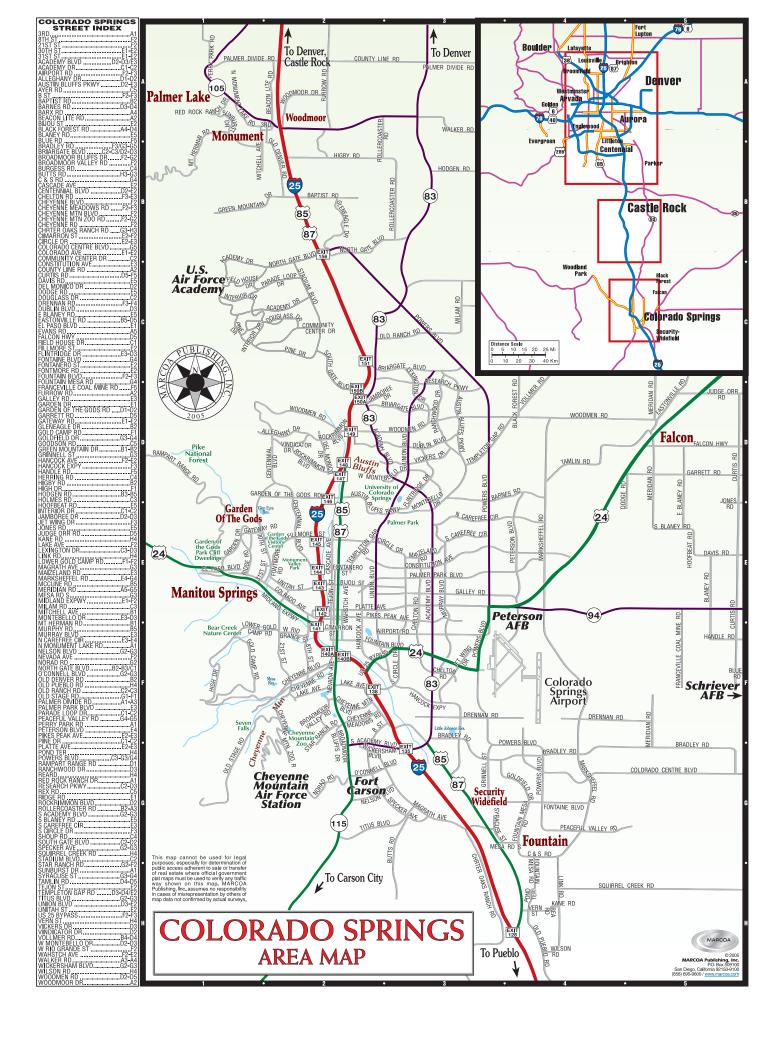


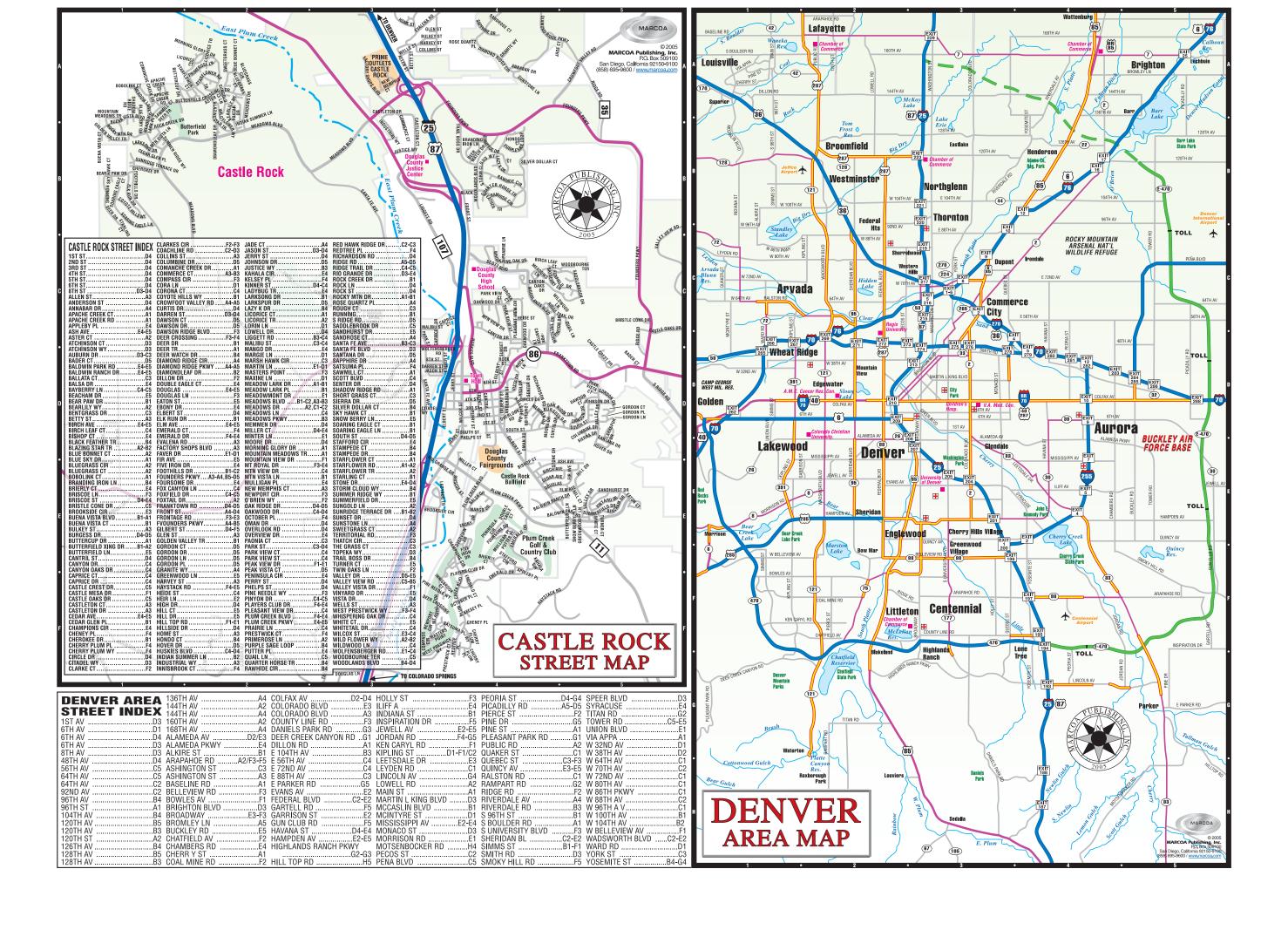




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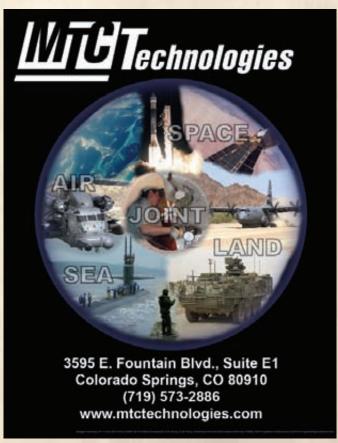
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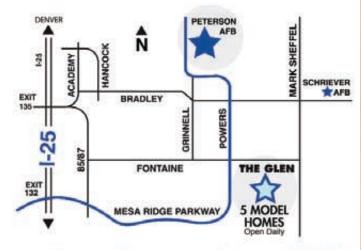
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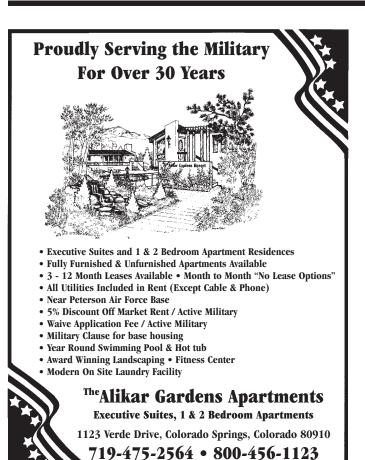


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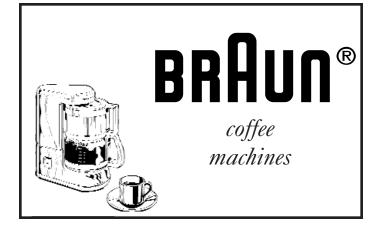
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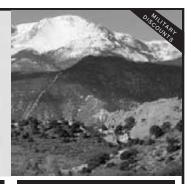
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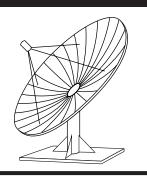
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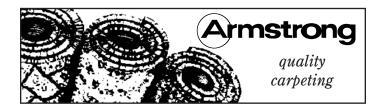
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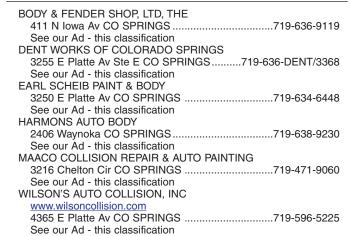






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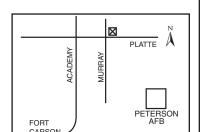
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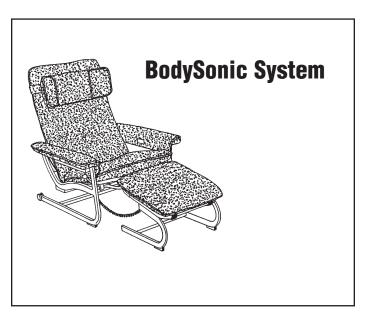


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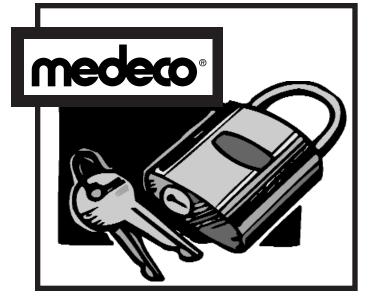
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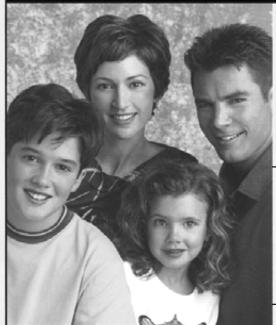




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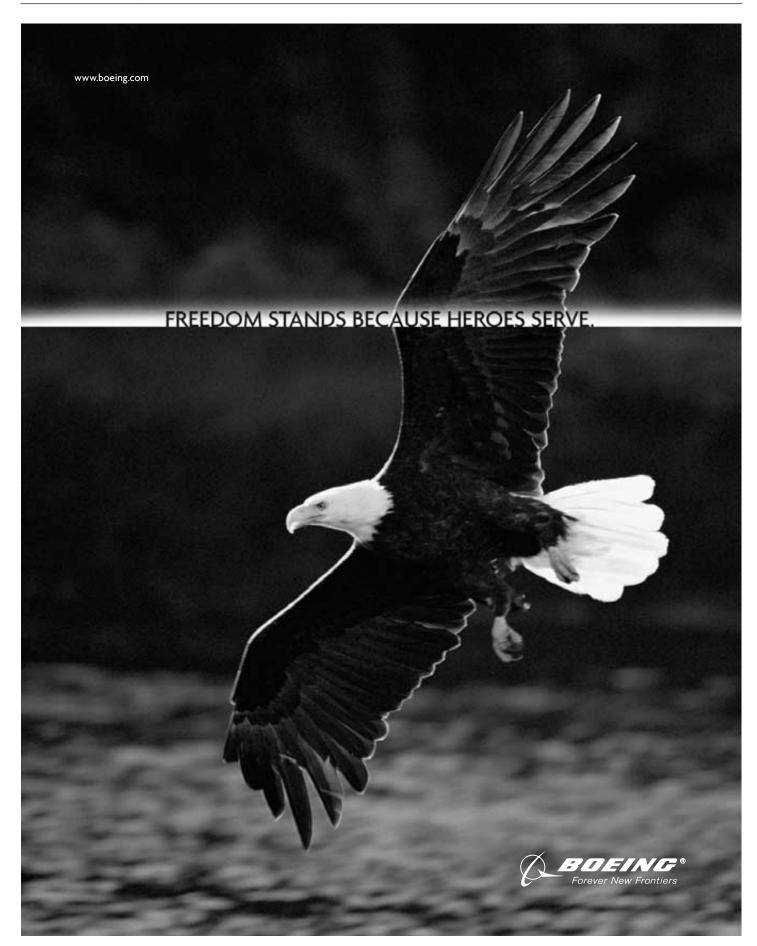
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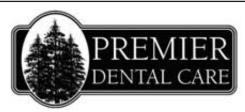
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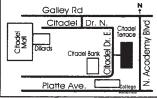
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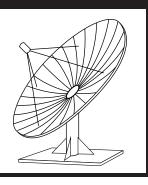




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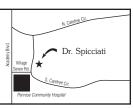
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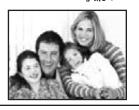
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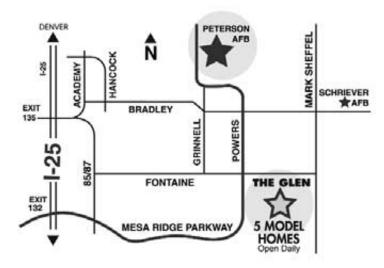
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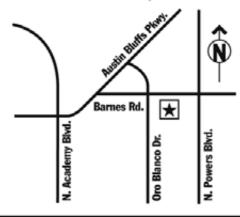
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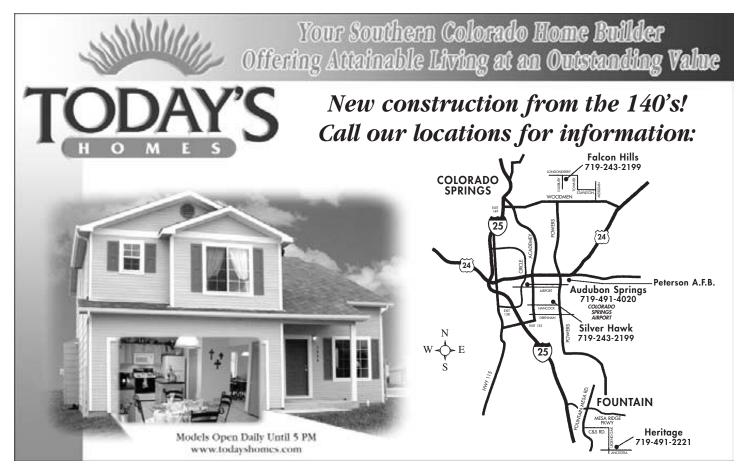
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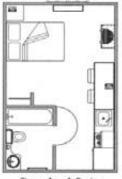
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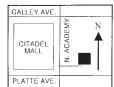
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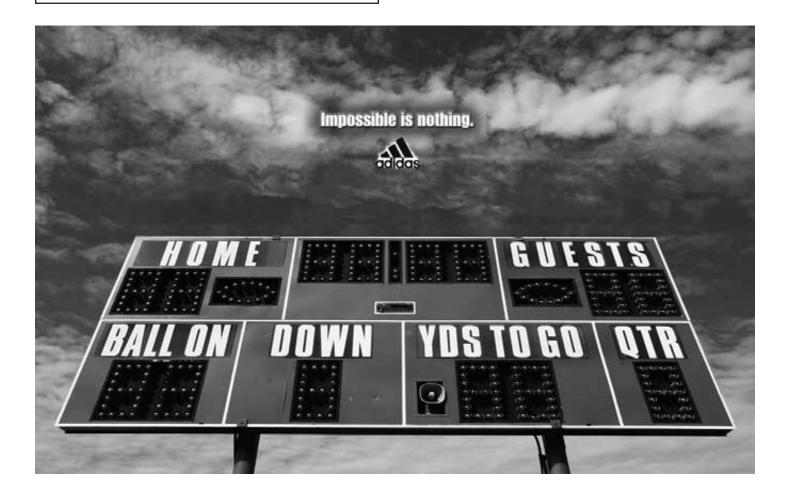
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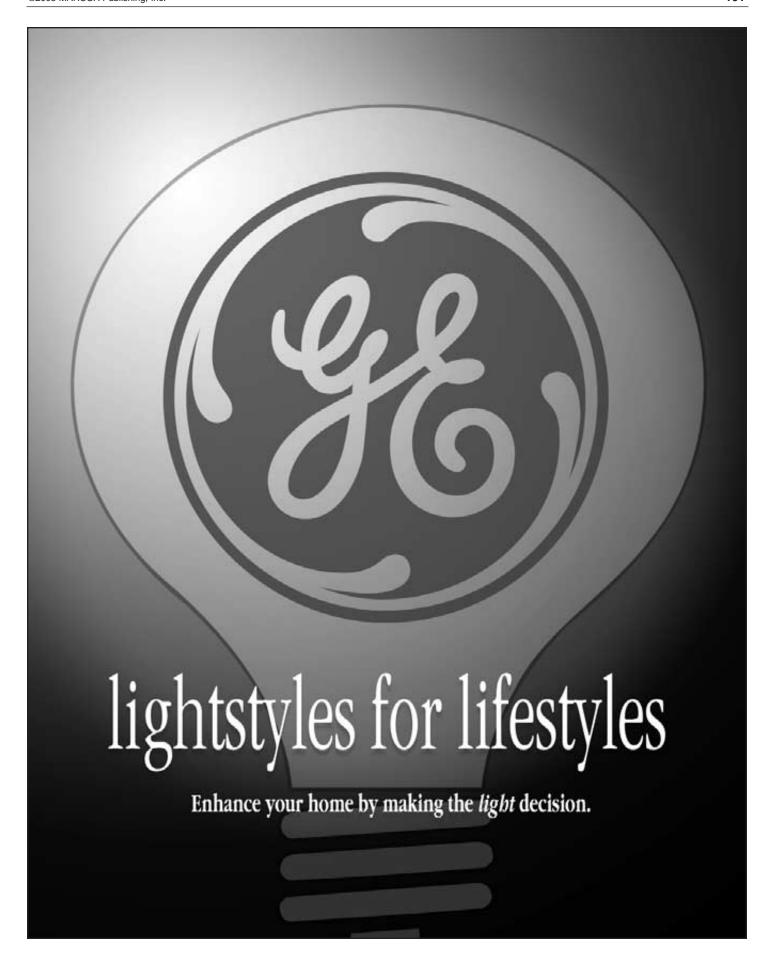






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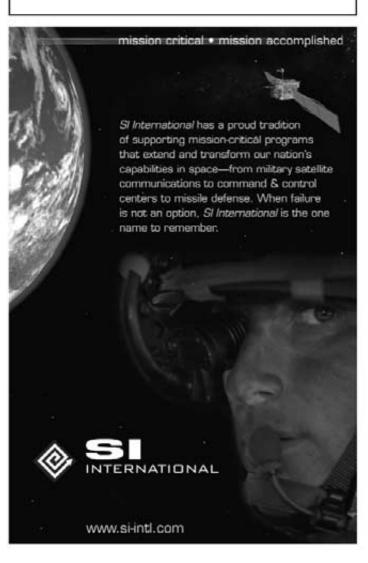
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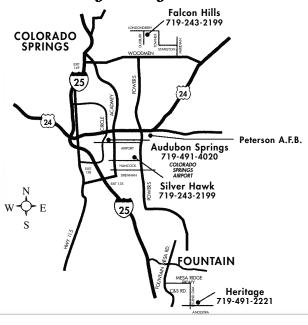






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